



# **Staff Employed at School and Central Office Levels Maryland Public Schools June 2009**



**Maryland State Department of Education  
Division of Accountability and Assessment  
200 West Baltimore Street  
Baltimore, MD 21201-2595  
(410) 767-2055**

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## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of June 1, 2009. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

**Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals and Other School Administrators	Other Professionals†	Support Staff@
<b>Total State</b>	<b>117,220.9</b>	<b>79,945.4</b>	<b>59,923.6</b>	<b>4,355.1</b>	<b>2,708.0</b>	<b>12,958.8</b>	<b>37,275.4</b>	<b>150.0</b>	<b>2,241.5</b>	<b>3,597.4</b>	<b>3,848.3</b>	<b>27,438.2</b>
Allegany	1,384.5	986.8	718.0	55.0	37.0	176.8	397.8	2.0	35.0	43.0	14.0	303.8
Anne Arundel	9,306.5	6,751.1	5,204.9	382.6	209.3	954.3	2,555.3	6.0	133.1	295.0	234.2	1,887.0
Baltimore City	11,793.4	8,156.8	5,958.0	376.0	462.0	1,360.8	3,636.6	16.0	330.0	501.0	553.0	2,236.6
Baltimore	14,252.4	9,192.8	7,511.9	543.9	87.6	1,049.4	5,059.6	24.0	233.4	437.5	523.6	3,841.0
Calvert	2,248.4	1,591.4	1,144.0	82.5	29.0	335.9	656.9	3.0	53.1	74.0	54.9	471.9
Caroline	786.7	552.7	405.5	31.3	10.0	105.9	233.9	3.0	21.6	21.0	20.5	167.8
Carroll	3,497.9	2,444.6	1,916.1	133.5	36.7	358.3	1,053.2	3.0	89.6	104.0	121.2	735.4
Cecil	2,261.6	1,619.1	1,189.5	87.3	62.8	279.6	642.4	3.0	47.0	68.0	52.5	472.0
Charles	3,372.1	2,479.5	1,764.0	139.3	130.8	445.5	892.6	5.0	56.0	110.0	72.5	649.1
Dorchester	656.0	431.0	343.0	24.0	4.0	60.0	225.0	4.0	18.0	27.0	18.0	158.0
Frederick	5,372.0	3,719.1	2,758.4	186.8	72.5	701.4	1,652.9	9.0	119.2	150.4	56.0	1,318.3
Garrett	638.5	439.8	351.2	13.6	7.0	68.0	198.7	1.0	22.0	19.0	14.1	142.6
Harford	5,234.2	3,817.4	2,777.9	189.1	105.0	745.4	1,416.8	6.0	114.0	140.0	106.8	1,050.1
Howard	7,692.8	5,794.0	4,011.5	301.9	204.6	1,276.0	1,898.8	6.0	172.6	184.0	216.1	1,320.1
Kent	353.6	239.7	176.6	13.8	3.3	46.0	113.9	3.0	9.0	15.0	5.0	81.9
Montgomery	20,175.7	13,466.5	9,729.5	764.7	723.0	2,249.3	6,709.2	17.0	274.0	486.0	870.3	5,061.9
Prince George's	17,724.2	10,909.6	8,639.6	644.0	224.4	1,401.6	6,814.6	17.0	221.4	622.5	625.6	5,328.1
Queen Anne's	970.3	709.5	534.0	39.0	30.0	106.5	260.8	2.0	28.0	23.0	40.5	167.3
St. Mary's	2,075.7	1,450.6	1,043.8	77.2	76.6	253.0	625.1	3.0	64.6	66.0	67.3	424.2
SEED School	39.5	9.5	8.5	1.0	0.0	0.0	30.0	0.0	4.0	0.0	22.0	4.0
Somerset	476.4	337.9	230.8	17.0	20.8	69.4	138.4	2.0	20.9	14.0	10.0	91.5
Talbot	614.1	377.8	308.0	26.8	2.0	41.0	236.3	3.0	32.3	18.0	23.4	159.6
Washington	2,884.6	1,983.0	1,509.3	102.8	87.0	283.9	901.7	6.0	67.5	91.0	41.8	695.4
Wicomico	2,254.0	1,613.8	1,096.0	86.0	41.4	390.4	640.2	3.0	51.6	59.0	57.4	469.3
Worcester	1,155.9	871.3	593.6	36.0	41.2	200.5	284.6	3.0	23.5	29.0	27.7	201.4

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

^ Also includes pupil personnel workers, school social workers, and other administrators.

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2**  
**Staff Employed by Position**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
<b>Total State</b>	<b>117,220.9</b>	<b>150.0</b>	<b>1,608.5</b>	<b>3,597.4</b>	<b>58,372.3</b>	<b>1,691.8</b>	<b>1,237.2</b>	<b>2,411.1</b>	<b>714.7</b>
Allegany	1,384.5	2.0	29.0	43.0	696.0	22.0	21.0	27.0	7.0
Anne Arundel	9,306.5	6.0	84.0	295.0	5,009.8	197.4	114.8	207.5	61.3
Baltimore City	11,793.4	16.0	148.0	501.0	5,844.0	129.0	101.0	150.0	126.0
Baltimore	14,252.4	24.0	140.4	437.5	7,323.2	225.2	161.5	297.4	85.0
Calvert	2,248.4	3.0	47.0	74.0	1,114.4	29.7	23.0	45.5	14.0
Caroline	786.7	3.0	21.5	21.0	401.5	6.0	10.0	16.0	5.3
Carroll	3,497.9	3.0	82.6	104.0	1,864.8	51.3	31.6	87.5	15.4
Cecil	2,261.6	3.0	43.5	68.0	1,168.1	21.4	26.3	53.0	8.0
Charles	3,372.1	5.0	34.0	110.0	1,730.9	39.1	34.0	75.5	29.8
Dorchester	656.0	4.0	15.0	27.0	346.0	3.0	8.0	16.0	3.0
Frederick	5,372.0	9.0	87.0	150.4	2,694.9	63.5	55.5	110.3	21.0
Garrett	638.5	1.0	17.0	19.0	346.0	5.2	2.0	9.6	2.0
Harford	5,234.2	6.0	104.0	140.0	2,711.9	67.0	57.7	99.7	31.7
Howard	7,692.8	6.0	153.6	184.0	3,851.5	162.0	92.0	145.0	64.9
Kent	353.6	3.0	10.0	15.0	173.6	3.0	1.0	10.0	2.8
Montgomery	20,175.7	17.0	210.0	486.0	9,375.6	413.6	202.0	464.9	98.8
Prince George's	17,724.2	17.0	128.0	622.5	8,480.0	164.6	172.5	373.5	98.0
Queen Anne's	970.3	2.0	25.0	23.0	527.5	6.5	14.0	20.0	5.0
St. Mary's	2,075.7	3.0	58.0	66.0	1,023.9	19.9	27.8	41.6	8.8
SEED School	39.5	0.0	2.0	0.0	8.5	0.0	0.0	0.0	1.0
Somerset	476.4	2.0	12.9	14.0	227.6	3.2	6.0	8.0	3.0
Talbot	614.1	3.0	34.8	18.0	303.4	4.6	8.0	17.0	1.8
Washington	2,884.6	6.0	58.5	91.0	1,485.6	27.7	40.5	52.1	10.2
Wicomico	2,254.0	3.0	41.6	59.0	1,082.5	13.5	15.0	63.0	8.0
Worcester	1,155.9	3.0	21.1	29.0	581.3	13.3	12.0	21.0	3.0

NOTE: Positions shown above are irrespective of budget codes.

**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: June 2009**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
<b>Total State</b>	<b>674.6</b>	<b>5,635.5</b>	<b>730.5</b>	<b>11,262.0</b>	<b>531.4</b>	<b>2,201.5</b>	<b>4,782.9</b>	<b>6,244.4</b>	<b>15,374.8</b>
Allegany	6.0	51.0	0.0	170.8	0.0	9.0	29.4	65.3	206.0
Anne Arundel	49.1	440.2	0.0	619.1	141.1	200.7	111.9	620.3	1,148.2
Baltimore City	198.0	983.0	0.0	1,208.0	0.0	606.0	73.0	356.0	1,354.4
Baltimore	93.0	395.6	179.1	1,017.2	15.3	54.8	1,013.5	741.2	2,048.4
Calvert	7.0	57.0	26.0	311.0	0.0	47.4	22.0	128.3	299.1
Caroline	1.0	18.0	9.6	92.6	0.0	19.3	29.5	44.5	87.7
Carroll	10.0	102.8	51.1	355.7	2.6	0.0	16.8	247.5	471.1
Cecil	5.0	80.8	33.0	278.9	0.7	0.0	23.0	147.8	301.2
Charles	22.0	197.3	0.0	394.5	31.0	32.0	7.0	199.1	431.0
Dorchester	3.0	12.0	1.0	58.0	0.0	2.0	13.0	45.5	99.5
Frederick	32.2	128.5	0.0	628.2	0.0	73.1	334.8	294.0	689.5
Garrett	5.0	13.0	8.1	60.0	7.0	3.0	0.0	43.5	97.1
Harford	10.0	157.8	53.0	393.4	48.0	316.5	167.7	281.1	588.8
Howard	20.0	371.7	46.0	1,211.0	60.0	86.0	0.0	434.4	804.7
Kent	1.0	6.3	0.0	34.0	9.0	3.0	2.0	30.0	49.9
Montgomery	64.0	1,532.6	0.0	1,776.6	194.4	279.2	1,488.7	1,015.4	2,556.8
Prince George's	93.4	620.0	225.0	1,361.1	0.0	414.8	1,235.9	892.3	2,825.5
Queen Anne's	3.0	57.0	13.5	97.0	7.0	2.5	20.0	68.3	79.0
St. Mary's	6.6	108.9	34.0	247.7	8.4	0.0	18.0	131.7	271.5
SEED School	2.0	20.0	2.0	0.0	0.0	0.0	0.0	2.0	2.0
Somerset	8.0	22.8	8.0	70.0	0.0	2.4	3.0	27.6	57.9
Talbot	13.9	8.9	0.0	33.6	0.0	7.4	34.8	36.7	88.2
Washington	9.0	124.8	0.0	280.7	0.0	5.4	127.8	160.2	405.1
Wicomico	10.0	71.7	27.0	381.4	0.0	24.0	5.6	171.0	277.7
Worcester	2.4	53.8	14.1	181.5	7.0	13.0	5.4	60.7	134.3

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

**Table 3**  
**Staff Employed in Maryland Public Schools**  
**June 2009**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
<b>Total State</b>	<b>117,220.9</b>	<b>37,166.3</b>	<b>18,747.5</b>	<b>21,064.4</b>	<b>40,242.7</b>
Allegany	1,384.5	451.1	217.9	243.8	471.8
Anne Arundel	9,306.5	3,193.4	1,692.7	1,650.6	2,769.7
Baltimore City	11,793.4	3,332.8	2,551.0	2,045.0	3,864.6
Baltimore	14,252.4	4,077.1	2,116.0	2,756.0	5,303.3
Calvert	2,248.4	666.4	366.7	454.1	761.2
Caroline	786.7	273.9	113.5	153.5	245.8
Carroll	3,497.9	1,119.1	531.5	713.2	1,134.1
Cecil	2,261.6	734.6	348.5	458.3	720.1
Charles	3,372.1	1,054.8	647.9	729.2	940.2
Dorchester	656.0	210.0	95.0	112.0	239.0
Frederick	5,372.0	1,746.1	920.2	954.3	1,751.4
Garrett	638.5	224.8	85.0	123.0	205.7
Harford	5,234.2	1,859.6	967.5	970.3	1,436.8
Howard	7,692.8	2,648.1	1,529.5	1,443.7	2,071.5
Kent	353.6	98.7	74.6	63.5	116.9
Montgomery	20,175.7	6,047.3	2,921.6	3,672.2	7,534.6
Prince George's	17,724.2	5,874.2	1,887.5	2,630.9	7,331.6
Queen Anne's	970.3	332.0	166.5	196.0	275.8
St. Mary's	2,075.7	719.7	295.4	383.0	677.6
SEED School	39.5	0.0	9.5	0.0	30.0
Somerset	476.4	163.5	46.0	111.5	155.4
Talbot	614.1	185.7	98.4	83.0	247.0
Washington	2,884.6	931.4	460.8	529.9	962.6
Wicomico	2,254.0	803.0	410.9	349.0	691.1
Worcester	1,155.9	419.1	193.5	238.7	304.7

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Enrollment to Selected Staff Positions**  
**Maryland Public Schools: June 2009**

Local Education Agency	Equated 9-30-08 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
<b>Total State</b>	<b>834,721.0</b>	<b>3,597.4</b>	<b>232.0</b>	<b>58,372.3</b>	<b>14.3</b>	<b>63,251.7</b>	<b>13.2</b>	<b>40,242.7</b>	<b>20.7</b>
Allegany	8,996.5	43.0	209.2	696.0	12.9	756.0	11.9	471.8	19.1
Anne Arundel	73,029.0	295.0	247.6	5,009.8	14.6	5,428.7	13.5	2,769.7	26.4
Baltimore City	80,266.5	501.0	160.2	5,844.0	13.7	6,608.0	12.1	3,864.6	20.8
Baltimore	101,430.5	437.5	231.8	7,323.2	13.9	7,640.0	13.3	5,303.3	19.1
Calvert	17,052.0	74.0	230.4	1,114.4	15.3	1,173.0	14.5	761.2	22.4
Caroline	5,384.0	21.0	256.4	401.5	13.4	418.5	12.9	245.8	21.9
Carroll	27,806.0	104.0	267.4	1,864.8	14.9	1,954.6	14.2	1,134.1	24.5
Cecil	15,388.0	68.0	226.3	1,168.1	13.2	1,252.3	12.3	720.1	21.4
Charles	26,385.5	110.0	239.9	1,730.9	15.2	1,927.8	13.7	940.2	28.1
Dorchester	4,445.5	27.0	164.6	346.0	12.8	354.0	12.6	239.0	18.6
Frederick	40,070.0	150.4	266.4	2,694.9	14.9	2,830.9	14.2	1,751.4	22.9
Garrett	4,425.0	19.0	232.9	346.0	12.8	358.2	12.4	205.7	21.5
Harford	38,610.0	140.0	275.8	2,711.9	14.2	2,886.9	13.4	1,436.8	26.9
Howard	49,395.5	184.0	268.5	3,851.5	12.8	4,220.1	11.7	2,071.5	23.8
Kent	2,166.0	15.0	144.4	173.6	12.5	179.9	12.0	116.9	18.5
Montgomery	137,859.0	486.0	283.7	9,375.6	14.7	10,639.1	13.0	7,534.6	18.3
Prince George's	127,843.0	622.5	205.4	8,480.0	15.1	8,974.0	14.2	7,331.6	17.4
Queen Anne's	7,713.0	23.0	335.3	527.5	14.6	564.0	13.7	275.8	28.0
St. Mary's	16,752.0	66.0	253.8	1,023.9	16.4	1,121.4	14.9	677.6	24.7
SEED School	80.0	0.0	0.0	8.5	9.4	8.5	9.4	30.0	2.7
Somerset	2,814.0	14.0	201.0	227.6	12.4	251.6	11.2	155.4	18.1
Talbot	4,339.5	18.0	241.1	303.4	14.3	310.0	14.0	247.0	17.6
Washington	21,556.5	91.0	236.9	1,485.6	14.5	1,621.1	13.3	962.6	22.4
Wicomico	14,419.5	59.0	244.4	1,082.5	13.3	1,137.4	12.7	691.1	20.9
Worcester	6,494.5	29.0	223.9	581.3	11.2	635.8	10.2	304.7	21.3

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>79,945.4</b>	<b>58,254.0</b>	<b>1,669.6</b>	<b>1,237.2</b>	<b>2,409.1</b>	<b>708.7</b>	<b>2,708.0</b>	<b>11,171.1</b>	<b>530.3</b>	<b>1,257.5</b>
Allegany	986.8	696.0	22.0	21.0	27.0	7.0	37.0	170.8	0.0	6.0
Anne Arundel	6,751.1	5,007.4	197.4	114.8	206.5	61.3	209.3	618.8	139.9	195.7
Baltimore City	8,156.8	5,838.0	120.0	101.0	150.0	125.0	462.0	1,157.0	0.0	203.8
Baltimore	9,192.8	7,286.7	225.2	161.5	297.4	85.0	87.6	1,009.2	15.3	24.9
Calvert	1,591.4	1,114.4	29.7	23.0	45.5	14.0	29.0	310.8	0.0	25.1
Caroline	552.7	399.5	6.0	10.0	16.0	5.3	10.0	90.8	0.0	15.0
Carroll	2,444.6	1,864.8	51.3	31.6	86.5	15.4	36.7	355.7	2.6	0.0
Cecil	1,619.1	1,168.1	21.4	26.3	53.0	8.0	62.8	278.9	0.7	0.0
Charles	2,479.5	1,724.9	39.1	34.0	75.5	29.8	130.8	389.5	31.0	25.0
Dorchester	431.0	340.0	3.0	8.0	16.0	0.0	4.0	58.0	0.0	2.0
Frederick	3,719.1	2,694.9	63.5	55.5	110.3	21.0	72.5	628.2	0.0	73.1
Garrett	439.8	346.0	5.2	2.0	9.6	2.0	7.0	60.0	7.0	1.0
Harford	3,817.4	2,710.9	67.0	57.7	99.7	31.7	105.0	393.4	48.0	304.0
Howard	5,794.0	3,849.5	162.0	92.0	145.0	64.9	204.6	1,211.0	60.0	5.0
Kent	239.7	173.6	3.0	1.0	10.0	2.8	3.3	34.0	9.0	3.0
Montgomery	13,466.5	9,326.1	403.4	202.0	464.9	97.8	723.0	1,775.6	194.4	279.2
Prince George's	10,909.6	8,476.0	163.6	172.5	373.5	98.0	224.4	1,342.3	0.0	59.3
Queen Anne's	709.5	527.5	6.5	14.0	20.0	5.0	30.0	97.0	7.0	2.5
St. Mary's	1,450.6	1,023.9	19.9	27.8	41.6	7.8	76.6	244.7	8.4	0.0
SEED School	9.5	8.5	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0
Somerset	337.9	227.6	3.2	6.0	8.0	3.0	20.8	69.0	0.0	0.4
Talbot	377.8	303.4	4.6	8.0	17.0	1.8	2.0	33.6	0.0	7.4
Washington	1,983.0	1,483.6	25.7	40.5	52.1	10.2	87.0	279.9	0.0	4.0
Wicomico	1,613.8	1,082.5	13.5	15.0	63.0	8.0	41.4	381.4	0.0	9.0
Worcester	871.3	580.3	13.3	12.0	21.0	3.0	41.2	181.5	7.0	12.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a**  
**Elementary Instructional Staff Employed**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>37,166.3</b>	<b>26,660.9</b>	<b>775.6</b>	<b>761.5</b>	<b>776.6</b>	<b>148.7</b>	<b>944.2</b>	<b>6,202.3</b>	<b>265.1</b>	<b>631.3</b>
Allegany	451.1	307.3	0.0	14.0	14.0	0.0	6.0	109.8	0.0	0.0
Anne Arundel	3,193.4	2,362.1	114.6	78.8	74.5	23.6	64.8	361.7	60.7	52.8
Baltimore City	3,332.8	2,266.0	62.4	48.0	20.0	58.6	197.0	599.0	0.0	81.8
Baltimore	4,077.1	3,236.6	154.3	103.0	110.0	28.7	16.8	420.7	0.0	7.0
Calvert	666.4	455.6	0.0	13.0	13.0	0.0	12.9	165.8	0.0	6.2
Caroline	273.9	189.5	5.0	6.0	4.0	3.0	0.0	59.9	0.0	6.5
Carroll	1,119.1	826.3	24.3	20.9	24.5	0.0	14.9	206.6	1.6	0.0
Cecil	734.6	497.1	1.0	16.8	19.0	0.0	32.0	168.5	0.2	0.0
Charles	1,054.8	679.3	17.6	20.0	24.0	12.0	78.0	190.0	18.0	16.0
Dorchester	210.0	159.0	2.0	5.0	5.0	0.0	1.0	36.0	0.0	2.0
Frederick	1,746.1	1,239.2	38.0	32.5	36.5	0.0	25.0	322.2	0.0	52.7
Garrett	224.8	176.0	5.2	0.0	2.6	1.0	0.0	33.0	7.0	0.0
Harford	1,859.6	1,217.1	39.8	37.1	31.7	16.0	62.0	242.8	28.4	184.6
Howard	2,648.1	1,621.4	109.7	46.0	41.0	0.5	98.0	688.5	39.0	4.0
Kent	98.7	67.6	2.3	0.0	4.0	0.8	1.0	18.0	4.0	1.0
Montgomery	6,047.3	4,444.7	136.1	129.0	130.0	0.0	218.3	704.3	97.9	187.0
Prince George's	5,874.2	4,502.2	10.5	120.5	144.0	2.0	4.6	1,079.4	0.0	11.0
Queen Anne's	332.0	239.5	5.5	8.0	8.0	2.5	12.0	56.0	0.0	0.5
St. Mary's	719.7	489.1	0.0	17.4	17.7	0.0	35.1	152.1	8.4	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	163.5	101.3	3.2	3.0	4.0	0.0	8.0	44.0	0.0	0.0
Talbot	185.7	142.5	3.6	5.0	6.0	0.0	1.0	22.6	0.0	5.0
Washington	931.4	695.6	23.7	24.5	15.1	0.0	30.0	139.5	0.0	3.0
Wicomico	803.0	486.0	9.5	7.0	21.0	0.0	19.0	256.5	0.0	4.0
Worcester	419.1	260.2	7.3	6.0	7.0	0.0	6.8	125.5	0.0	6.3

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b**  
**Middle and Combined Instructional Staff Employed**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,747.5</b>	<b>13,886.5</b>	<b>294.6</b>	<b>255.1</b>	<b>674.7</b>	<b>166.9</b>	<b>530.3</b>	<b>2,477.9</b>	<b>142.5</b>	<b>319.1</b>
Allegany	217.9	177.5	0.0	4.0	6.0	1.0	3.0	25.4	0.0	1.0
Anne Arundel	1,692.7	1,224.3	50.6	21.0	64.0	19.5	9.9	183.1	41.4	78.9
Baltimore City	2,551.0	1,816.0	45.0	32.0	47.0	38.0	138.0	377.0	0.0	58.0
Baltimore	2,116.0	1,610.1	42.9	27.5	73.6	16.5	29.9	299.5	9.0	7.0
Calvert	366.7	266.5	0.0	6.0	13.2	0.0	6.0	75.0	0.0	0.0
Caroline	113.5	86.0	1.0	2.0	5.0	1.3	6.0	11.2	0.0	0.9
Carroll	531.5	423.2	12.2	5.0	20.5	1.0	3.7	64.9	1.0	0.0
Cecil	348.5	276.5	0.0	5.0	12.0	0.0	12.0	42.5	0.5	0.0
Charles	647.9	452.1	18.9	8.0	21.5	10.1	22.8	106.5	7.0	1.0
Dorchester	95.0	77.0	0.0	2.0	4.0	0.0	1.0	11.0	0.0	0.0
Frederick	920.2	668.3	14.3	14.0	33.8	0.0	9.5	165.3	0.0	15.0
Garrett	85.0	69.0	0.0	0.0	2.0	1.0	1.0	12.0	0.0	0.0
Harford	967.5	700.2	25.1	10.6	29.5	8.0	16.0	94.6	9.6	73.9
Howard	1,529.5	1,022.9	39.2	21.0	42.0	64.4	52.0	268.0	19.0	1.0
Kent	74.6	55.6	0.7	0.0	3.0	1.0	0.0	8.5	4.0	1.8
Montgomery	2,921.6	2,089.2	41.9	40.0	142.7	2.0	131.5	370.0	45.0	59.3
Prince George's	1,887.5	1,579.3	0.1	30.0	89.0	0.0	40.0	131.0	0.0	18.1
Queen Anne's	166.5	123.5	0.0	4.0	5.0	1.0	5.0	25.0	3.0	0.0
St. Mary's	295.4	239.8	0.0	4.0	11.0	0.0	8.0	32.6	0.0	0.0
SEED School	9.5	8.5	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0
Somerset	46.0	33.0	0.0	1.0	1.0	0.0	2.0	9.0	0.0	0.0
Talbot	98.4	85.0	0.0	2.0	5.0	0.0	1.0	5.0	0.0	0.4
Washington	460.8	355.0	0.0	8.0	18.0	0.0	13.0	66.8	0.0	0.0
Wicomico	410.9	313.0	1.0	5.0	20.0	1.0	10.0	60.9	0.0	0.0
Worcester	193.5	135.0	1.7	3.0	6.0	0.0	9.0	33.0	3.0	2.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c**  
**Secondary Instructional Staff Employed**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>21,064.4</b>	<b>16,873.5</b>	<b>67.2</b>	<b>213.1</b>	<b>920.7</b>	<b>58.1</b>	<b>519.6</b>	<b>2,043.4</b>	<b>121.7</b>	<b>247.1</b>
Allegany	243.8	201.8	1.0	3.0	7.0	0.0	0.5	27.5	0.0	3.0
Anne Arundel	1,650.6	1,357.0	5.5	12.0	67.0	14.3	41.0	56.0	37.8	60.0
Baltimore City	2,045.0	1,617.0	5.0	20.0	76.0	25.0	92.0	159.0	0.0	51.0
Baltimore	2,756.0	2,293.1	5.0	30.0	113.8	0.0	39.9	257.5	6.3	10.4
Calvert	454.1	370.0	0.0	4.0	19.3	0.0	2.0	57.8	0.0	1.0
Caroline	153.5	121.0	0.0	2.0	7.0	1.0	1.0	17.9	0.0	3.6
Carroll	713.2	576.9	3.0	5.6	38.5	0.0	8.0	81.2	0.0	0.0
Cecil	458.3	371.8	0.0	4.5	21.0	0.0	5.0	56.0	0.0	0.0
Charles	729.2	578.9	0.6	6.0	28.0	6.7	13.0	83.0	6.0	7.0
Dorchester	112.0	97.0	0.0	1.0	6.0	0.0	0.0	8.0	0.0	0.0
Frederick	954.3	762.0	6.1	9.0	40.0	0.0	3.0	131.2	0.0	3.0
Garrett	123.0	100.0	0.0	2.0	5.0	0.0	1.0	14.0	0.0	1.0
Harford	970.3	789.7	2.1	10.0	38.5	7.7	13.0	55.0	10.0	44.4
Howard	1,443.7	1,134.1	12.6	24.0	60.0	0.0	13.0	199.0	1.0	0.0
Kent	63.5	49.9	0.0	1.0	3.0	1.0	0.3	7.0	1.0	0.2
Montgomery	3,672.2	2,663.0	23.0	32.0	186.2	0.0	201.1	489.3	51.5	26.0
Prince George's	2,630.9	2,318.8	0.0	22.0	129.5	1.0	9.0	123.2	0.0	27.4
Queen Anne's	196.0	159.5	1.0	2.0	7.0	1.5	4.0	15.0	4.0	2.0
St. Mary's	383.0	289.1	0.0	6.0	12.9	0.0	24.0	51.0	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	111.5	82.7	0.0	2.0	3.0	0.0	10.8	13.0	0.0	0.0
Talbot	83.0	71.0	1.0	1.0	4.0	0.0	0.0	4.0	0.0	2.0
Washington	529.9	423.0	0.0	8.0	19.0	0.0	15.0	63.9	0.0	1.0
Wicomico	349.0	265.0	1.0	3.0	21.0	0.0	5.0	53.0	0.0	1.0
Worcester	238.7	181.5	0.3	3.0	8.0	0.0	18.0	21.0	4.0	3.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>61,774.3</b>	<b>49,406.1</b>	<b>0.0</b>	<b>1,237.2</b>	<b>2,409.1</b>	<b>706.9</b>	<b>2,303.9</b>	<b>4,656.3</b>	<b>530.3</b>	<b>524.4</b>
Allegheny	754.3	593.0	0.0	21.0	27.0	7.0	26.0	77.3	0.0	3.0
Anne Arundel	5,362.6	4,276.8	0.0	114.8	206.5	61.3	194.0	258.6	139.9	110.8
Baltimore City	6,076.3	4,703.0	0.0	101.0	150.0	125.0	300.5	662.0	0.0	34.8
Baltimore	7,078.2	6,258.8	0.0	161.5	297.4	85.0	72.6	185.6	15.3	2.0
Calvert	1,204.6	932.9	0.0	23.0	45.5	14.0	23.0	143.0	0.0	23.1
Caroline	451.4	347.5	0.0	10.0	16.0	5.3	9.0	49.5	0.0	14.1
Carroll	1,980.7	1,645.3	0.0	31.6	86.5	15.4	29.5	169.7	2.6	0.0
Cecil	1,200.8	967.5	0.0	26.3	53.0	8.0	47.5	97.9	0.7	0.0
Charles	1,998.4	1,475.3	0.0	34.0	75.5	29.8	126.0	201.9	31.0	25.0
Dorchester	388.0	300.0	0.0	8.0	16.0	0.0	4.0	58.0	0.0	2.0
Frederick	2,954.9	2,415.7	0.0	55.5	110.3	21.0	64.0	230.3	0.0	58.1
Garrett	370.6	313.0	0.0	2.0	9.6	2.0	3.0	33.0	7.0	1.0
Harford	2,819.8	2,346.4	0.0	57.7	99.7	31.7	95.0	116.3	48.0	25.0
Howard	4,237.9	3,249.5	0.0	92.0	145.0	64.9	163.5	463.0	60.0	0.0
Kent	193.2	148.6	0.0	1.0	10.0	2.8	3.3	15.5	9.0	3.0
Montgomery	10,554.2	7,900.7	0.0	202.0	464.9	97.8	709.2	835.9	194.4	149.3
Prince George's	8,292.5	6,940.6	0.0	172.5	373.5	98.0	166.0	485.7	0.0	56.3
Queen Anne's	562.0	463.5	0.0	14.0	20.0	5.0	24.0	28.0	7.0	0.5
St. Mary's	1,148.6	879.4	0.0	27.8	41.6	7.8	67.5	116.2	8.4	0.0
SEED School	8.5	7.5	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0
Somerset	272.6	192.9	0.0	6.0	8.0	3.0	20.8	41.5	0.0	0.4
Talbot	312.0	272.4	0.0	8.0	17.0	0.0	1.0	13.6	0.0	0.0
Washington	1,628.7	1,344.9	0.0	40.5	52.1	10.2	74.0	106.0	0.0	1.0
Wicomico	1,240.8	931.0	0.0	15.0	63.0	8.0	41.4	179.4	0.0	3.0
Worcester	682.7	500.0	0.0	12.0	21.0	3.0	39.2	88.5	7.0	12.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,171.1</b>	<b>8,847.9</b>	<b>1,669.6</b>	<b>0.0</b>	<b>0.0</b>	<b>1.8</b>	<b>404.1</b>	<b>6,514.7</b>	<b>0.0</b>	<b>733.1</b>
Allegheny	232.4	103.0	22.0	0.0	0.0	0.0	11.0	93.4	0.0	3.0
Anne Arundel	1,388.6	730.6	197.4	0.0	0.0	0.0	15.4	360.2	0.0	84.9
Baltimore City	2,080.5	1,135.0	120.0	0.0	0.0	0.0	161.5	495.0	0.0	169.0
Baltimore	2,114.6	1,027.9	225.2	0.0	0.0	0.0	15.0	823.6	0.0	22.9
Calvert	386.9	181.4	29.7	0.0	0.0	0.0	6.0	167.8	0.0	2.0
Caroline	101.3	52.0	6.0	0.0	0.0	0.0	1.0	41.4	0.0	0.9
Carroll	464.0	219.5	51.3	0.0	0.0	0.0	7.2	186.0	0.0	0.0
Cecil	418.3	200.6	21.4	0.0	0.0	0.0	15.3	181.0	0.0	0.0
Charles	481.1	249.6	39.1	0.0	0.0	0.0	4.8	187.6	0.0	0.0
Dorchester	43.0	40.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	764.2	279.2	63.5	0.0	0.0	0.0	8.5	398.0	0.0	15.0
Garrett	69.2	33.0	5.2	0.0	0.0	0.0	4.0	27.0	0.0	0.0
Harford	997.6	364.5	67.0	0.0	0.0	0.0	10.0	277.1	0.0	279.0
Howard	1,556.1	600.0	162.0	0.0	0.0	0.0	41.1	748.0	0.0	5.0
Kent	46.5	25.0	3.0	0.0	0.0	0.0	0.0	18.5	0.0	0.0
Montgomery	2,912.3	1,425.5	403.4	0.0	0.0	0.0	13.8	939.8	0.0	129.9
Prince George's	2,617.1	1,535.5	163.6	0.0	0.0	0.0	58.4	856.6	0.0	3.0
Queen Anne's	147.5	64.0	6.5	0.0	0.0	0.0	6.0	69.0	0.0	2.0
St. Mary's	302.0	144.5	19.9	0.0	0.0	0.0	9.1	128.5	0.0	0.0
SEED School	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	65.4	34.7	3.2	0.0	0.0	0.0	0.0	27.5	0.0	0.0
Talbot	65.8	31.0	4.6	0.0	0.0	1.8	1.0	20.0	0.0	7.4
Washington	354.2	138.7	25.7	0.0	0.0	0.0	13.0	173.9	0.0	3.0
Wicomico	373.0	151.5	13.5	0.0	0.0	0.0	0.0	202.0	0.0	6.0
Worcester	188.6	80.3	13.3	0.0	0.0	0.0	2.0	93.0	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: June 2009**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
<b>Total State</b>	<b>9,831.5</b>	<b>24.0</b>	<b>14.0</b>	<b>109.0</b>	<b>311.3</b>	<b>314.7</b>	<b>340.1</b>	<b>180.8</b>	<b>3,356.0</b>	<b>5,181.5</b>
Allegany	112.0	1.0	1.0	0.0	6.0	2.0	10.0	0.0	40.0	52.0
Anne Arundel	860.3	1.0	1.0	4.0	21.0	24.0	14.0	4.0	284.0	507.3
Baltimore City	850.0	1.0	3.0	11.0	40.0	43.0	0.0	7.0	435.0	310.0
Baltimore	1,189.7	1.0	1.0	22.0	19.0	25.0	28.0	29.4	429.5	634.8
Calvert	188.3	1.0	1.0	1.0	6.5	0.6	17.3	3.8	60.0	97.0
Caroline	70.6	1.0	0.0	1.0	1.0	4.5	7.6	0.0	20.5	35.0
Carroll	354.8	1.0	0.0	2.0	8.0	19.6	31.3	1.0	99.0	192.9
Cecil	238.8	1.0	0.0	2.0	6.0	19.0	3.0	2.0	68.0	137.8
Charles	293.5	1.0	1.0	3.0	11.5	12.0	0.0	0.0	101.0	164.0
Dorchester	76.5	1.0	0.0	3.0	2.0	0.0	5.0	0.0	27.0	38.5
Frederick	471.8	1.0	0.0	7.0	21.0	13.0	21.5	1.0	146.3	261.0
Garrett	61.5	1.0	0.0	0.0	4.0	6.0	1.0	0.0	19.0	30.5
Harford	442.5	1.0	1.0	4.0	7.0	6.0	17.0	46.0	139.0	221.5
Howard	637.5	1.0	1.0	4.0	20.0	26.0	31.0	44.6	182.0	327.9
Kent	46.3	1.0	0.0	2.0	0.0	1.0	4.0	0.0	13.8	24.5
Montgomery	1,542.3	1.0	3.0	13.0	60.0	46.0	41.0	19.0	481.0	878.3
Prince George's	1,383.8	1.0	0.0	16.0	32.0	24.0	32.0	15.0	526.0	737.8
Queen Anne's	94.0	1.0	0.0	1.0	2.0	8.0	8.0	0.0	22.0	52.0
St. Mary's	211.5	1.0	1.0	1.0	9.0	7.0	19.0	5.0	65.0	103.5
SEED School	3.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	2.0
Somerset	46.7	1.0	0.0	1.0	0.0	0.9	6.0	0.0	14.0	23.8
Talbot	65.9	1.0	0.0	2.0	9.0	0.0	9.9	1.0	18.0	25.0
Washington	265.7	1.0	0.0	5.0	14.3	6.5	19.0	2.0	80.0	137.8
Wicomico	223.6	1.0	0.0	2.0	7.0	9.5	12.1	0.0	58.0	134.0
Worcester	101.0	1.0	0.0	2.0	4.0	11.1	2.4	0.0	28.0	52.5

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: June 2009**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
<b>Total State</b>	<b>1,095.4</b>	<b>52.0</b>	<b>657.3</b>	<b>39.9</b>	<b>216.9</b>	<b>129.3</b>	<b>902.1</b>	<b>14.3</b>	<b>730.5</b>	<b>5.8</b>	<b>136.9</b>	<b>14.6</b>
Allegany	7.0	0.0	6.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	58.1	2.0	49.1	3.0	0.0	4.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	197.0	0.0	197.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	120.5	7.0	93.0	2.0	2.0	16.5	216.0	5.0	179.1	0.0	29.9	2.0
Calvert	13.4	1.4	7.0	0.0	0.0	5.0	27.1	1.1	26.0	0.0	0.0	0.0
Caroline	6.8	2.0	1.0	0.0	1.8	2.0	13.9	0.0	9.6	0.0	4.3	0.0
Carroll	14.9	2.6	6.6	0.0	0.0	5.7	53.1	1.0	51.1	1.0	0.0	0.0
Cecil	15.0	1.0	5.0	8.0	0.0	1.0	34.0	1.0	33.0	0.0	0.0	0.0
Charles	41.0	1.0	22.0	0.0	0.0	18.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	7.0	2.0	3.0	1.0	0.0	1.0	1.0	0.0	1.0	0.0	0.0	0.0
Frederick	35.7	0.5	32.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	10.0	1.0	5.0	2.0	1.0	1.0	9.1	0.0	8.1	0.0	1.0	0.0
Harford	24.5	3.0	10.0	0.0	0.0	11.5	66.3	1.0	53.0	0.8	11.5	0.0
Howard	32.0	1.0	20.0	2.0	5.0	4.0	128.0	1.0	46.0	3.0	76.0	2.0
Kent	1.5	0.0	1.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	99.9	6.0	64.0	12.9	1.0	16.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	331.5	11.0	93.4	7.0	198.1	22.0	240.0	1.0	225.0	1.0	3.0	10.0
Queen Anne's	6.0	1.0	3.0	1.0	0.0	1.0	13.5	0.0	13.5	0.0	0.0	0.0
St. Mary's	12.3	1.0	6.6	0.0	0.0	4.7	38.0	1.0	34.0	0.0	3.0	0.0
SEED School	2.0	0.0	2.0	0.0	0.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0
Somerset	15.0	3.0	8.0	0.0	3.0	1.0	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	5.0	2.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	12.3	0.3	9.0	0.0	0.0	3.0	2.2	0.0	0.0	0.0	2.2	0.0
Wicomico	23.0	3.0	10.0	0.0	5.0	5.0	34.0	1.0	27.0	0.0	6.0	0.0
Worcester	4.0	0.2	2.4	1.0	0.0	0.4	14.4	0.2	14.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: June 2009**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
<b>Total State</b>	<b>8,691.2</b>	<b>42.5</b>	<b>1,778.0</b>	<b>6,323.9</b>	<b>472.6</b>	<b>74.2</b>	<b>1,830.7</b>	<b>46.2</b>	<b>210.0</b>	<b>124.0</b>	<b>1,381.6</b>	<b>68.9</b>
Allegany	118.0	4.0	6.0	103.0	2.0	3.0	21.0	1.0	2.0	1.0	15.0	2.0
Anne Arundel	744.1	3.0	69.0	644.5	23.0	4.6	110.0	0.0	14.0	10.0	76.0	10.0
Baltimore City	861.2	3.0	178.0	592.2	78.0	10.0	66.0	3.0	0.0	0.0	60.0	3.0
Baltimore	1,123.1	1.0	750.5	254.6	110.0	7.0	221.0	0.0	57.0	17.0	137.0	10.0
Calvert	174.1	2.5	9.0	155.1	7.0	0.5	39.0	1.5	3.0	8.0	25.0	1.5
Caroline	43.1	1.0	0.0	41.6	0.0	0.5	5.0	0.5	0.0	4.0	0.0	0.5
Carroll	281.6	1.0	41.0	224.6	14.0	1.0	72.0	1.0	8.0	11.0	50.0	2.0
Cecil	139.0	0.0	7.0	129.0	3.0	0.0	52.5	1.0	0.0	45.0	5.0	1.5
Charles	228.7	1.0	17.0	198.7	10.0	2.0	54.5	0.0	6.0	1.0	46.5	1.0
Dorchester	44.5	2.0	0.0	42.0	0.0	0.5	7.5	0.0	0.0	6.0	1.0	0.5
Frederick	391.4	2.0	22.5	334.3	27.6	5.0	123.6	3.0	13.0	0.0	104.6	3.0
Garrett	48.3	1.0	1.0	43.3	2.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	348.5	2.0	3.0	331.0	11.0	1.5	125.0	10.0	31.0	1.0	77.0	6.0
Howard	467.0	5.0	0.0	446.0	10.0	6.0	170.0	11.0	18.0	1.0	138.0	2.0
Kent	24.0	0.0	0.0	22.0	2.0	0.0	6.0	0.0	0.0	0.0	5.0	1.0
Montgomery	1,526.8	2.0	5.0	1,474.8	37.0	8.0	327.5	2.0	0.0	4.0	310.0	11.5
Prince George's	1,401.3	2.0	618.0	659.3	107.0	15.0	258.0	1.0	29.0	8.0	212.0	8.0
Queen Anne's	72.8	1.5	9.0	62.0	0.0	0.3	11.5	2.5	1.0	7.0	0.0	1.0
St. Mary's	133.0	0.0	0.0	130.0	1.0	2.0	55.5	3.0	14.0	0.0	38.5	0.0
SEED School	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	29.8	0.0	0.0	29.8	0.0	0.0	9.0	0.0	3.0	0.0	6.0	0.0
Talbot	44.9	1.4	0.0	42.5	1.0	0.0	20.0	4.0	10.0	0.0	4.0	2.0
Washington	214.8	6.0	13.0	189.8	4.0	2.0	33.3	1.3	0.0	0.0	31.0	1.0
Wicomico	154.0	1.0	27.0	105.0	17.0	4.0	25.0	0.0	0.0	0.0	24.0	1.0
Worcester	76.5	0.1	1.0	69.0	6.0	0.4	10.8	0.4	1.0	0.0	9.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: June 2009**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Personnel and Laborers	Technical Personnel	Secretaries and Clerks
<b>Total State</b>	<b>5,216.0</b>	<b>54.2</b>	<b>314.0</b>	<b>24.0</b>	<b>4,717.6</b>	<b>106.3</b>	<b>4,103.0</b>	<b>24.5</b>	<b>3,913.0</b>	<b>58.4</b>	<b>30.8</b>	<b>76.3</b>
Allegany	30.4	2.0	0.0	0.0	27.4	1.0	79.0	1.0	74.0	0.0	2.0	2.0
Anne Arundel	119.9	1.0	4.0	4.0	108.9	2.0	261.5	1.0	255.7	0.0	2.0	2.7
Baltimore City	71.0	3.0	10.0	0.0	49.0	9.0	377.2	1.0	366.2	0.0	2.0	8.0
Baltimore	1,071.5	6.0	55.0	3.0	1,000.5	7.0	581.2	1.0	550.3	13.0	5.0	11.9
Calvert	27.0	3.0	0.0	0.0	22.0	2.0	96.2	1.2	91.0	0.0	0.0	4.0
Caroline	32.5	1.0	0.0	0.0	29.5	2.0	43.1	0.0	42.1	0.0	0.0	1.0
Carroll	26.8	5.0	0.0	0.0	16.8	5.0	109.5	1.0	107.5	0.0	0.0	1.0
Cecil	26.0	1.0	0.0	0.0	23.0	2.0	103.2	1.0	99.2	0.0	1.0	2.0
Charles	10.0	1.0	0.0	0.0	7.0	2.0	126.7	0.0	121.7	0.0	2.0	3.0
Dorchester	15.0	1.0	0.0	0.0	13.0	1.0	45.0	1.0	43.0	0.0	0.0	1.0
Frederick	352.8	7.0	12.0	1.0	325.8	7.0	140.1	1.0	133.7	1.9	1.0	2.5
Garrett	3.0	2.0	0.0	0.0	0.0	1.0	46.9	1.0	42.9	1.0	0.0	2.0
Harford	180.7	4.0	4.0	1.0	167.7	4.0	126.8	2.0	118.8	2.0	1.0	3.0
Howard	5.0	2.0	0.0	0.0	0.0	3.0	166.7	1.0	163.7	0.0	0.0	2.0
Kent	2.7	0.7	0.0	0.0	1.0	1.0	21.2	0.4	19.9	0.0	0.0	1.0
Montgomery	1,622.7	2.0	94.0	1.0	1,488.7	37.0	517.3	1.0	465.3	38.0	4.0	9.0
Prince George's	1,382.9	1.0	122.0	13.0	1,235.9	11.0	824.8	1.0	810.8	0.0	3.0	10.0
Queen Anne's	20.0	1.0	0.0	0.0	18.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	22.0	4.0	0.0	0.0	17.0	1.0	93.5	4.0	86.5	0.5	0.0	2.5
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	4.5	1.0	0.0	0.0	3.0	0.5	21.2	1.0	12.4	0.0	6.8	1.0
Talbot	39.8	3.0	1.0	0.0	34.8	1.0	26.8	1.0	24.8	0.0	0.0	1.0
Washington	134.5	1.0	12.0	1.0	117.5	3.0	147.4	1.0	144.4	0.0	0.0	2.0
Wicomico	8.6	1.0	0.0	0.0	5.6	2.0	98.7	1.0	93.7	1.0	1.0	2.0
Worcester	6.7	0.5	0.0	0.0	5.4	0.8	49.0	1.0	45.3	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: June 2009**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
<b>Total State</b>	<b>274.6</b>	<b>9.7</b>	<b>17.4</b>	<b>32.7</b>	<b>199.0</b>	<b>15.9</b>	<b>236.2</b>	<b>26.0</b>	<b>168.8</b>	<b>7.0</b>	<b>34.4</b>
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	36.0	6.0	26.0	0.0	4.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	14.0	2.0	11.0	0.0	1.0
Baltimore	6.6	0.0	0.0	0.0	6.0	0.6	39.0	0.0	34.0	0.0	5.0
Calvert	22.5	0.7	0.0	0.0	21.3	0.5	2.0	2.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	3.5	1.0	2.0	0.0	0.5
Charles	8.0	2.0	0.4	2.7	3.0	0.0	4.0	0.0	3.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0	1.0	1.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	15.0	4.0	6.0	0.0	5.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	22.0	1.0	17.0	0.0	0.0	4.0	8.8	3.0	4.8	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	37.0	5.0	0.0	30.0	0.0	2.0	80.5	0.0	67.0	5.0	8.5
Prince George's	177.4	0.0	0.0	0.0	168.7	8.8	3.0	0.0	3.0	0.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	7.0	2.0	1.0	1.0	3.0
SEED School	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	6.0	4.0	0.0	0.0	2.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	5.0	0.0	5.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.