



Maryland
STATE DEPARTMENT OF EDUCATION

Career and Technical Education: Local Perkins Application Montgomery College

Application and Guide for the Carl D. Perkins Formula Grant
Version 2.0

Office of College and Career Pathways

2024 - 2025

MARYLAND STATE DEPARTMENT OF EDUCATION

Carey M. Wright, Ed.D.
Interim State Superintendent of Schools

Dr. Deann Collins
Deputy State Superintendent
Office of Teaching and Learning

Richard W. Kincaid
Senior Executive Director
Office of College and Career Pathways

Wes Moore
Governor

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Dr. Joan Mele-McCarthy, D.A., CCC-SLP

Rachel L. McCusker

Samir Paul, Esq.

Holly C. Wilcox, Ph.D.

Abisola Ayoola (Student Member)

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Local Application for Perkins Funding: Cover Page

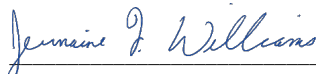
MARYLAND STATE DEPARTMENT OF EDUCATION
 OFFICE OF COLLEGE AND CAREER PATHWAY
 STRENGTHENING CAREER AND TECHNICAL EDUCATION FOR THE 21ST CENTURY ACT
 LOCAL APPLICATION FOR FEDERAL FORMULA FUNDS

Community College	Montgomery College
President Information	Jermaine F. Williams, Ed.D. President@montgomerycollege.edu
Individual Serving as Career and Technical Education Lead	Richard Cerkovnik, Ph.D. Director, iSTEM Network 240-567-2129 richard.cerkovnik@montgomerycollege.edu
Individual Authorized to Sign Finalized C-125 (Financial Officer)	Ms. Elizabeth Greaney Chief Business/Financial Strategy Officer 240-567-5326 elizabeth.greaney@montgomerycollege.edu

SIGNATURES

(This section will be completed via Adobe Sign (electronic signature) once the Local Application has been reviewed and approved by MSDE.)

On behalf of Montgomery College




 Jermaine F. Williams, Ed.D., President
 Superintendent of Schools

09/11/2024

 Date

On behalf of Maryland State Department of Education, Office of College and Career Pathways



 Richard W. Kincaid
 Senior Executive Director, College and Career Pathways

9/12/2024

 Date

Recipient Assurances

INSTRUCTIONS

Once the Perkins Local Application is fully negotiated and approved by the Office of College and Career Pathways at the Maryland State Department of Education, this document will be routed for electronic signatures of appropriate MSDE and grantee representatives.

RECIPIENT ASSURANCES

By receiving funds under this grant award, I hereby agree, as grantee, to comply with the following terms and conditions:

1. Programs and projects funded in total or in part through this grant shall operate in compliance with State and federal statutes and regulations, including but not limited to the 1964 Civil Rights Act and amendments, the Code of Federal Regulations (CFR) 34, the Elementary and Secondary Education Act, Education Department General Administrative Regulations (EDGAR), the General Education Provisions Act (GEPA) and the Americans with Disabilities Act (ADA). Vendors, subgrantees, and/or consultants; including officers and employees shall comply with the Family Educational Rights and Privacy Act at all times (20 U.S.C. §1232g).
2. Grantee shall assure that its facilities are accessible to individuals with disabilities as required by the ADA and applicable regulations. The grantee shall not discriminate against individuals with disabilities in the provision of its services and programs unless to do so would be an undue burden or result in fundamental alteration in the program as those terms are used in the ADA and its implementing regulation. The State reserves the right to inspect the grantee's facilities at any time to determine if the grantee is in compliance with ADA. The grantee shall bear sole responsibility for assuring that its programs conform with section 501c. of the ADA (42 USC 12201) as a bona fide benefit plan. The grantee shall indemnify and hold the State harmless in any administrative proceeding or action brought pursuant to the ADA for all damages, attorneys' fees, litigation expenses and costs, if such action or proceeding arises from the acts of grantee, grantee's employees, agents or subgrantees.
3. By accepting federal funds, the recipients certify that they have complied with Federal Executive Order 12549, Debarment and Suspension set forth in 2 CFR §180, and that, a signed Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion form has been filed with Maryland State Department of Education Project Monitor.
4. Grantee shall establish and maintain fiscal control, fund accounting procedures by fund, as set forth in 2 CFR §200 and in applicable statute and regulation. By accepting federal funds, the recipient agrees that the amount of the grant award is contingent upon the receipt of federal funds. Grantee shall retain all records of its financial transactions and accounts relating to this grant for a period of five years, or longer if required by federal regulation. Such records shall be made available for inspection and audit by authorized representatives of MSDE.
5. Entities expending federal funds of \$750,000 or more in a single fiscal year, must have an annual financial and compliance audit in accordance with 2 CFR Subpart F 200.500 et. seq.
6. The Maryland State Department of Education (MSDE) may, as it deems necessary, supervise, evaluate and provide guidance and direction to grantee in the conduct of activities performed under this grant. However, MSDE's failure to supervise, evaluate or provide guidance and direction shall not relieve grantee of any liability for failure to comply with the terms of the grant award.

7. Grantee shall adhere to MSDE reporting requirements, including the submission of all required reports. Failure to submit complete, accurate, and timely progress and final reports may result in the withholding of subsequent grant payments until such time as the reports are filed.
8. Grantee must receive prior written approval from the MSDE Program Monitor before implementing any programmatic changes with respect to the purposes for which the grant was awarded. Unless a division implements a stricter policy, grantee must receive prior written approval from the MSDE Program Monitor for any budgetary realignment of \$1,000 or 15% of total object, program or category of expenditure, whichever is greater. Grantee must support the request with the reason for the requested change. Budget realignments must be submitted at least 45 days prior to the end of the grant period.
9. Requests for grant extension, when allowed, must be submitted at least 45 days prior to the end of the grant period.
10. Grantee shall insure that programs and projects that offer web-based or technology band instructional products or programs which are funded in total or in part through this grant will operate in compliance with Section 508 of the Federal Rehabilitation Act of 1973 as amended and Section 7-910 of the Education Article, Annotated Code of Maryland.
11. Grantee shall repay any funds that have been determined through the federal or State audit process to have been misspent, misapplied, or otherwise not properly accounted for, and further agrees to pay any collection fees that may subsequently be imposed by the federal and/or State government. The repayment may be made by an offset to funds that are otherwise due the grantee.

I further certify that all of the facts, figures and representations made with respect to the grant application and grant award, including exhibits and attachments, are true and correct to the best of my knowledge, information, and belief.



Superintendent of Schools or Community College President

09/11/2024

Date

Certification for Debarment, Suspension, Ineligibility, and Voluntary Exclusion

INSTRUCTIONS

This certification is required by the Department of Education regulations implementing Executive Order 12549, Debarment and Suspension, 34 CFR Part 85, for all lower tier transactions meeting the threshold and tier requirements stated at Section 85.110.

Once the Perkins Local Application is fully negotiated and approved by the Office of College and Career Pathways at the Maryland State Department of Education, this document will be routed for electronic signatures of appropriate MSDE and grantee representatives.

INSTRUCTIONS FOR CERTIFICATION

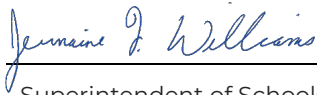
1. By signing and submitting this proposal, the prospective lower tier participant is providing the certification set out below.
2. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
3. The prospective lower tier participant shall provide immediate written notice to the person which this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason or changed circumstances.
4. The terms "covered transaction", "debarred", "suspended", "ineligible", "lower tier covered transaction", "participant", "person", "primary covered transaction", "principal", "proposal", and "voluntarily excluded", as used in this clause, have the meaning set out in the Definitions and Coverage sections of rules implementing Executive Order 12549. You may contact the person to which this proposal is submitted for assistance in obtaining a copy of those regulations.
5. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.
6. The prospective lower tier participant further agrees by submitting this proposal that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary exclusion-Lower Tier Covered Transactions", without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded for the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may but is not required to check the Non-procurement List.
8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge

and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

9. Except for transactions authorized under paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

CERTIFICATION

1. The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
2. Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.



Superintendent of Schools or Community College President

09/11/2024

Date

General Education Provisions Act (GEP A) Notice

PURPOSE

The purpose of this enclosure is to inform you about a new provision in the Department of Education's General Education Provisions Act (GEPA) that applies to applicants for new grant awards under Department programs. This provision is Section 427 of GEPA, enacted as part of the Improving America's Schools Act of 1994 (Public Law (P.L.) 103-382).

TO WHOM DOES THIS PROVISION APPLY?

Section 427 of GEPA affects applicants for new grant awards under this program. ALL APPLICANTS FOR NEW AWARDS MUST INCLUDE INFORMATION IN THEIR APPLICATIONS TO ADDRESS THIS NEW PROVISION IN ORDER TO RECEIVE FUNDING UNDER THIS PROGRAM.

(If this program is a State-formula grant program, a State needs to provide this description only for projects or activities that it carries out with funds reserved for State-level uses. In addition, local school community colleges or other eligible applicants that apply to the State for funding need to provide this description in their applications to the State for funding. The State would be responsible for ensuring that the school community college or other local entity has submitted a sufficient section 427 statement as described below.)

WHAT DOES THIS PROVISION REQUIRE?

Section 427 requires each applicant for funds (other than an individual person) to include in its application a description of the steps the applicant proposes to take to ensure equitable access to, and participation in, its federally assisted program for students, teachers, and other program beneficiaries with special needs. This provision allows applicants discretion in developing the required description. The statute highlights six types of barriers that can impede equitable access or participation: gender, race, national origin, color, disability, or age. Based on local circumstances, you should determine whether these or other barriers may prevent your students, teachers, etc. from such access or participation in, the federally funded project or activity. The description in your application of steps to be taken to overcome these barriers need not be lengthy; you may provide a clear and succinct description of how you plan to address those barriers that are applicable to your circumstances. In addition, the information may be provided in a single narrative, or, if appropriate, may be discussed in connection with related topics in the application.

Section 427 is not intended to duplicate the requirements of civil rights statutes, but rather to ensure that, in designing their projects, applicants for Federal funds address equity concerns that may affect the ability of certain potential beneficiaries to fully participate in the project and to achieve to high standards. Consistent with program requirements and its approved application, an applicant may use the Federal funds awarded to it to eliminate barriers it identifies.

WHAT ARE EXAMPLES OF HOW AN APPLICANT MIGHT SATISFY THE REQUIREMENT OF THIS PROVISION?

The following examples may help illustrate how an applicant may comply with Section 427.

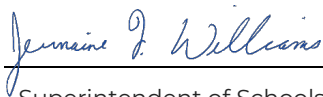
1. An applicant that proposes to carry out an adult literacy project serving, among others, adults with limited English proficiency, might describe in its application how it intends to distribute a brochure about the proposed project to such potential participants in their native language.
2. An applicant that proposes to develop instructional materials for classroom use might describe how it will make the materials available on audio tape or in braille for students who are blind.
3. An applicant that proposes to carry out a model science program for secondary students and is concerned that girls may be less likely than boys to enroll in the course, might indicate how it intends to conduct "outreach" efforts to girls, to encourage their enrollment.
4. An applicant that proposes a project to increase school safety might describe the special efforts it will take to address concern of lesbian, gay, bisexual, and transgender students, and efforts to reach out to and involve the families of LGBT students

We recognize that many applicants may already be implementing effective steps to ensure equity of access and participation in their grant programs, and we appreciate your cooperation in responding to the requirements of this provision.

Local Perkins Application Certificate of Compliance

By receiving funds under this grant, we hereby agree, as grantee, to comply with the following terms and conditions:

1. Funds received under this title will be used to carry out Career and Technical Education Programs as required under Worksheet 135b of the Strengthening Career and Technical Education for the 21st Century Act.
2. Provide Career and Technical Education programs of such size, scope, and quality to bring about improvement in the quality of Career and Technical Education.
3. Nothing in the Act shall be construed so as to modify or affect any Federal or State law prohibiting discrimination on the basis of race, religion, color, ethnicity, national origin, gender, age, or disability.
4. All funds made available under this Act shall be used in accordance with the requirements of this Act. None of the funds made available under this Act may be used to provide funding under the School-to-Work Opportunities Act of 1994 (20 U.S.C. 6101 et seq.) or to carry out, through programs funded under this Act, activities that were funded under the School-to-Work Opportunities Act of 1994, unless the programs funded under this Act serve only those participants eligible to participate in the programs under this Act.
5. All programs carried out with funds under this title have developed and implemented an evaluation, including an assessment of how the needs of special populations are met.
6. The appropriate secondary and postsecondary partners have collaborated to develop and implement all programs under this title.
7. Articulation agreements are approved annually by the lead administrator.



Superintendent of Schools or Community College President

09/11/2024

Date

Component A: Labor Market Alignment

OVERVIEW

Career programming in Maryland must address the economic and workforce development needs of the state and align to high-skill, high-wage, in-demand (HS/HW/ID) careers. When completing your Comprehensive Local Needs Assessment, you were asked to consider the level of alignment for each CTE POS offered at your community college, along with the number and proportion of students participating in associated CTE programming. As a concluding activity, you were asked to identify up to five priorities to address in the coming year to expand student participation in CTE programming aligned with HW/HS/ID careers.

INSTRUCTIONS

Review the five priorities that you identified in your CLNA and select the top two priorities upon which you will focus. List them in the order of importance, along with the corresponding S.M.A.R.T.I.E. Goal that you will work to achieve. Consider listing a third priority you might address if you succeed in accomplishing your top two goals. Use the example on page 8 as a guide for this work; you will need one strategic plan for each of the priorities chosen.

PRIORITY 1: Registered apprenticeship

S.M.A.R.T.I.E. Goal: Increase registered apprenticeship opportunities in CTE programs by 4% over two years by collaborating with industry-partners and state government. Consequently, all CTE students will benefit from additional apprenticeship opportunities.

Strategy	Activities	Benchmarks
<p>Strategy 1</p> <p>In collaboration with industry partners and the State of Maryland, develop and implement a registered apprenticeship in biotechnology. Forge strong partnerships with local industries and establish advisory committees composed of employers and labor representatives. These partnerships can provide valuable insights into current and future labor market needs, ensuring CTE programs remain relevant and responsive to industry trends. They can also facilitate apprenticeships for students</p>	<ul style="list-style-type: none"> Identify at least two biotechnology/ biomanufacturing employers interested in registered apprenticeships to form a consortium of employers required by MD Labor. Develop consensus on Work Processes (Competencies) and Related Instruction. Complete Application for the college to become a Sponsor of Registered Apprenticeships by December 31, 2024. Conduct a search for a full-time operationalized Apprenticeship Coordinator summer/fall 2024. 	<ul style="list-style-type: none"> This strategy will take at least two years to fully execute. Two employers commit to becoming sponsors for the registered apprenticeship by December 31, 2024. The registered apprenticeship in biotechnology is approved by the state of MD by June 30, 2025. Onboard a full-time operationalized Apprenticeship Coordinator by January 2025. Enroll 10 students in the biotechnology apprenticeship by June 30, 2026.
<p>Strategy 2</p> <p>Explore opportunities for additional apprenticeships with CTE deans, chairs, faculty, and stakeholders including industry partners and the State.</p>	<ul style="list-style-type: none"> Convene stakeholders to identify industries with promising potential for apprenticeship opportunities. Research requirements for apprenticeships in consultation with stakeholders. Survey stakeholders to identify one program for the development of an apprenticeship. 	<ul style="list-style-type: none"> This strategy will take at least two years to fully execute. Initial stakeholder meeting to occur by June 30, 2025. Complete apprenticeship research by December 31, 2025. Identify at least one program for the development of a registered apprenticeship by June 30, 2026.

PRIORITY 2: Data Science

S.M.A.R.T.I.E. Goal: Expand enrollment of students pursuing CTE programs leading to HS/HW/ID careers by 2% by June 30, 2026. All CTE students will benefit from the following strategies and activities.

Strategy	Activities	Benchm arks
<p>Strategy 1</p> <p>Add Data Science, a program leading to a HS/HW/ID career, to List A.</p>	<ul style="list-style-type: none"> • Submit new CTE degree and lower division certificate program requests to the DCCR postsecondary List A contact. • Develop a recruitment and marketing plan for CTE programs, including data science. • College and career navigators inform prospective students about academic and career opportunities in data science. 	<ul style="list-style-type: none"> • Submit data science program request for List A inclusion by June 30, 2025. • Complete marketing plan for CTE programs by June 30, 2025. • Enroll 20 students in the data science program by June 30, 2026.
<p>Strategy 2</p> <p>Implement a comprehensive CTE career exploration and advising program, using college and career navigators, to help students make informed decisions about their education and career paths. This includes providing information on HS/HW/ID careers, labor market trends, and the benefits of pursuing CTE programs. Guidance and counseling programs should also address potential barriers to participation, such as misconceptions about CTE or lack of awareness of available programs. This will expand student participation in CTE programming aligned with HW/HS/ID careers.</p>	<ul style="list-style-type: none"> • Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. • Develop onboarding plans and share requirements with college and career navigators. • College and career navigators develop and implement outreach plans to serve prospective and current students. 	<ul style="list-style-type: none"> • Hire two college and career navigators by September 30, 2024. • College and career navigators complete all onboarding activities and begin working with prospective and current CTE students by December 31, 2024. • College and Career navigators will serve 200 students by June 30, 2025 thereby increasing enrollment in CTE programs during the first year of implementation. • College and career navigators serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase enrollment in CTE programs.

STRETCH PRIORITY (OPTIONAL): <ENTER NAME HERE>

S.M.A.R.T.I.E. Goal: <ENTER S.M.A.R.T.I.E. GOAL HERE>		
Strategy	Activities	Benchm arks
Strategy 1	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
Strategy 2	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

FUNDING NOTES

In order to accomplish the activities for this component, briefly describe the funding sources the CC plans to use.

- Perkins funding for college and career navigators.
- College funding for faculty and administrator time related to registered apprenticeships and data science.

ADDITIONAL NOTES FOR THIS COMPONENT

- Note 1
- Note 2
- Note 3

PROMISING PRACTICES TO CONSIDER

Industry Partnerships and Advisory Committees: Forge strong partnerships with local industries and establish advisory committees composed of employers, labor representatives, and post-secondary institutions. These partnerships can provide valuable insights into current and future labor market needs, ensuring CTE programs remain relevant and responsive to industry trends. They can also facilitate work-based learning opportunities, internships, and apprenticeships for students.

Labor Market Data Analysis: Consult the labor market data from your Comprehensive Local Needs Assessment to inform the development and refinement of CTE programs. This involves analyzing employment trends, wage data, and job projections to identify HS/HW/ID careers in the region. Tools like the Bureau of Labor Statistics and state labor department resources can provide comprehensive data for this analysis.

Curriculum Alignment and Certification Opportunities: Align CTE curriculum with industry standards and certifications that are recognized and valued by employers. Offering certification opportunities within CTE programs not only makes students more competitive in the job market but also ensures they are acquiring skills that meet current industry needs.

Career Exploration and Counseling: Implement comprehensive career exploration and counseling programs to help students make informed decisions about their education and career paths. This

includes providing information on HS/HW/ID careers, labor market trends, and the benefits of pursuing CTE programs. Guidance and counseling programs should also address potential barriers to participation, such as misconceptions about CTE or lack of awareness of available programs.

Component B: Student Participation and Persistence

OVERVIEW

Students who participate in CTE programming are more likely to understand their career options and gain the academic knowledge and technical skill to successfully transition to advanced education, training, and/or employment. Ideally, all students will enroll in CTE coursework at some point during their high school experience, with some going on to concentrate studies in a single program of study.

When conducting your CLNA, your stakeholder team had an opportunity to review data on CTE course taking for the 2023 graduating cohort of students, overall and for different student groups. You were asked to determine whether there were any concerning gaps in student participation and/or persistence, and your ratings of processes and supports provided by your community college. As a concluding activity, you were asked to identify any concerning gaps in student participation and persistence, identify strategies you might use to close observed gaps, and develop up to five priorities for how you will address these gaps in the coming year.

INSTRUCTIONS

Review the five priorities that you identified in your CLNA and select the top two priorities upon which you will focus, one for participation and one for persistence. List each and include the corresponding S.M.A.R.T.I.E. Goal that you will work to achieve.

When developing goals, be sure to consider how you will address concerning gaps, overall, as well as for student groups (i.e., gender, race-ethnicity, and/or special population students). Consider listing a stretch priority you might address if you succeed in accomplishing your top goals in each of the participation and persistence areas. Use the example on page 8 as a guide for this work; you will need one strategic plan for each of the priorities chosen.

PARTICIPATION PRIORITY: Hispanic students

S.M.A.R.T.I.E. Goal: Increase the percentage of Hispanic students who enroll in the Information Technology (IT) career cluster by 4% over two years. Although this goal focuses on students in nontraditional fields, all CTE students will benefit from the strategies and activities.

Strategy	Activities	Benchm arks
<p>Strategy 1</p> <p>Implement comprehensive CTE career exploration and advising program, using college and career navigators, to help students explore and make informed decisions about education and career paths in IT. Career navigators will serve prospective and current students, providing academic and career guidance prior to enrollment through degree completion. Spanish language skills will be a preferred hiring preference for at least one of the college and career navigators.</p> <p>Provide cultural competency training for college and career navigators to ensure they are equipped to support a diverse student body. Training should focus on understanding the challenges faced by different student groups, including Hispanic students, and developing strategies to engage and support all students effectively.</p>	<ul style="list-style-type: none"> • Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. Include preference for Spanish language skills in the position description. • Develop onboarding plans, including cultural competency training, and share requirements with college and career navigators. Training will include strategies for recruiting and supporting Hispanic students. • College and career navigators will develop and implement outreach plans to serve prospective and current students, including Hispanic students in IT programs. • College and career navigators will advise prospective students, including Hispanic students interested in IT programs. 	<ul style="list-style-type: none"> • Hire two college and career navigators by September 30, 2024. • College and career navigators complete all onboarding activities and begin working with prospective and current CTE students, including Hispanic students in IT programs, by December 31, 2024. • College and Career navigators will serve 200 students, by June 30, 2025 thereby increasing the enrollment of Hispanic students in IT programs during the first year of implementation. • College and career navigators will serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase the enrollment of Hispanic students in IT programs.

Strategy	Activities	Bench marks
<p>Strategy 2</p> <p>Develop targeted marketing and outreach plans aimed at underrepresented and underserved student populations, including Hispanic students, to increase awareness and interest in CTE opportunities. This can include personalized guidance sessions, CTE open houses, social media and print marketing, and showcasing success stories from diverse alumni who have benefited from CTE pathways.</p>	<ul style="list-style-type: none"> • Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. Include preference for Spanish language skills in the position description. • In collaboration with marketing and the college and career navigators, develop a targeted marketing and outreach plan, which includes focuses on Hispanic students, alumni, and employees in IT careers. • Provide college and career navigation support and social media and print marketing in Spanish. 	<ul style="list-style-type: none"> • Develop targeted marketing and outreach program by December 31, 2024. • Implement marketing and outreach plan by June 30, 2025. • College and Career navigators will serve 200 students, by June 30, 2025 thereby increasing the enrollment of Hispanic students in IT programs during the first year of implementation. • College and career navigators will serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase the enrollment of Hispanic students in IT programs.

PARTICIPATION STRETCH PRIORITY (OPTIONAL): <ENTER NAME HERE>

S.M.A.R.T.I.E. Goal: <ENTER S.M.A.R.T.I.E. GOAL HERE>		
Strategy	Activities	Bench marks
<p>Strategy 1</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
<p>Strategy 2</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

PERSISTENCE PRIORITY: Nontraditional Fields

S.M.A.R.T.I.E. Goal: Increase the percentage of students in nontraditional fields who achieved concentrator status by 4% over two years. Although this goal focuses on students in nontraditional fields, all CTE students will benefit from the strategies and activities.

Strategy	Activities	Bench marks
<p>Strategy 1</p> <p>Implement comprehensive CTE advising program, using college and career navigators, to help students develop a clear understanding of academic and career pathways and connect with support services at college and in the community.</p> <p>Provide cultural competency training for college and career navigators to ensure they are equipped to support a diverse student body, including students in nontraditional fields. Training should focus on understanding the challenges faced by different student groups, nontraditional students, and developing strategies to engage and support all students effectively.</p>	<ul style="list-style-type: none"> Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. Develop onboarding plans, including cultural competency training, and share requirements with college and career navigators. Training will include strategies for recruiting and supporting nontraditional students. College and career navigators help prospective and current students, including nontraditional students, understand academic and career pathways and connect with faculty and support services. 	<ul style="list-style-type: none"> Hire two college and career navigators by September 30, 2024. College and career navigators complete all onboarding activities and begin working with prospective and current CTE students, including nontraditional students, by December 31, 2024. College and Career navigators will serve 200 students, by June 30, 2025 thereby increasing the persistence of students in nontraditional fields during the first year of implementation. College and career navigators will serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase persistence of students in nontraditional fields.

Strategy	Activities	Bench marks
<p>Strategy 2</p> <p>Increase persistence of students, including nontraditional students, by providing engaging CTE learning opportunities and instruction preparing students for exams leading to industry-recognized certifications.</p>	<ul style="list-style-type: none"> • Department chairs will work with faculty to plan how to prepare students to take exams for industry-recognized certifications. • Faculty and navigators will inform students about the opportunity to complete exams free of charge and share information about the exam preparation course. Navigators will assist students with registering for exams • Students will complete the exam preparation courses and take certification exams. 	<ul style="list-style-type: none"> • Initial plans for exam preparation courses and vouchers will be finalized by December 31, 2024. Expansion plans will be finalized by December 31, 2025. • 400 students will have completed exam preparation courses by June 30, 2026. • 350 students will have taken exams leading to industry-based certifications by June 30, 2026.

PERSISTENCE STRETCH PRIORITY (OPTIONAL): <ENTER NAME HERE>

S.M.A.R.T.I.E. Goal: <ENTER S.M.A.R.T.I.E. GOAL HERE>		
Strategy	Activities	Benchm arks
Strategy 1	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
Strategy 2	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

FUNDING NOTES

In order to accomplish the activities for this component, briefly describe the funding sources the CC plans to use.

- Perkins funding for college and career navigators, social media marketing, print marketing, and exam preparation instruction and exam fees for industry-based certifications.
- College funding for CTE faculty, academic and student support services, and marketing staff.

ADDITIONAL NOTES FOR THIS COMPONENT

- Note 1
- Note 2
- Note 3

PROMISING PRACTICES TO CONSIDER

Targeted Outreach and Recruitment: Develop targeted outreach programs aimed at underrepresented and underserved student populations to increase awareness and interest in CTE opportunities. This can include personalized guidance sessions, CTE open houses, and showcasing success stories from diverse alumni who have benefited from CTE pathways.

Enhanced Support Services: Offer comprehensive support services tailored to the needs of students at risk of not persisting in their CTE program. This could include tutoring, mentoring, counseling, and financial assistance programs. Support services should also address barriers outside of academics, such as transportation or childcare for students who need it.

Cultural Competency Training for Staff: Provide cultural competency training for teachers, counselors, and administrators to ensure they are equipped to support a diverse student body. Training should focus on understanding the challenges faced by different student groups and developing strategies to engage and support all students effectively.

Integration of Academic and CTE Curriculum: Enhance the integration of academic and CTE curriculum to demonstrate the relevance of CTE to traditional academic subjects and vice versa. This

can help students see the value in their CTE courses as part of their overall education, leading to increased engagement and persistence.

Flexible Scheduling and Credit Options: Implement flexible scheduling and credit options to accommodate students who might face challenges in enrolling in CTE courses due to scheduling conflicts or other commitments. This might include offering CTE courses outside of traditional school hours, online course options, or dual credit opportunities that count towards both high school and post-secondary education.

Peer Networks and Student Organizations: Encourage participation in CTE student organizations and peer networks that provide community, leadership opportunities, and a sense of belonging. These organizations can help students build connections, develop soft skills, and increase their engagement with their CTE program.

Community and Industry Engagement: Leverage community and industry partnerships to provide students with real-world learning opportunities, mentorship, and insights into career pathways. These partnerships can enrich the CTE experience and increase student motivation and persistence by providing clear connections between their studies and potential future careers.

Component C: Program Performance

OVERVIEW

Maryland has established performance expectations for a set of accountability indicators specified in the federal Perkins V legislation. These indicators offer insights on the educational progress of students concentrating in CTE programming. Metrics include attaining academic proficiency in core subjects; post-program placement into advanced education, training, or employment; nontraditional program concentration, and the attainment of recognized postsecondary credentials and technical skills.

Your stakeholder team should have reviewed community collegewide performance data when conducting your CLNA. It is important that your overall community college performance meets or exceeds the state performance targets. A performance improvement plan must be developed for any indicator in which you failed to achieve 90% of the state performance target. You also should review disaggregated data for different student groups. Ideally, all students will achieve at similar levels regardless of their demographic characteristics, which include gender, race-ethnicity, and special population status.

INSTRUCTIONS

Review the five priorities that you identified in your CLNA and select the top two priorities upon which you will focus. List them in the order of importance, along with the corresponding S.M.A.R.T.I.E. Goal that you will work to achieve. Consider listing a third priority you might address if you succeed in accomplishing your top two goals. Use the example on page 8 as a guide for this work; you will need one strategic plan for each of the priorities chosen.

PRIORITY I: Credential attainment Hispanic students

S.M.A.R.T.I.E. Goal: Increase the credential attainment of Hispanic students by 5% over two years. Although this goal focuses on Hispanic students, all CTE students will benefit from the strategies and activities.

Strategy	Activities	Bench marks
<p>Strategy 1</p> <p>Implement comprehensive CTE advising program, using college and career navigators, to help students develop a clear understanding of academic and career pathways and connect with support services at college and in the community. This strategy will contribute to student persistence and completion of credentials.</p> <p>Provide cultural competency training for college and career navigators to ensure they are equipped to support a diverse student body, including Hispanic students. Training should focus on understanding the challenges faced by different student groups, including Hispanic students, and developing strategies to engage and support all students effectively.</p>	<ul style="list-style-type: none"> Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. Include preference for Spanish language skills in the position description. Develop onboarding plans, including cultural competency training, and share requirements with college and career navigators. Training will include strategies for recruiting and supporting diverse students. College and career navigators help prospective and current students, including Hispanic students, understand academic and career pathways and connect with faculty and support services. 	<ul style="list-style-type: none"> Hire two college and career navigators by September 30, 2024. College and career navigators complete all onboarding activities and begin working with prospective and current CTE students, including nontraditional students, by December 31, 2024. College and Career navigators will serve 200 students, by June 30, 2025 thereby increasing the credential attainment of Hispanic students during the first year of implementation. College and career navigators will serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase the credential attainment of Hispanic students.

Strategy	Activities	Bench marks
<p>Strategy 2</p> <p>Increase persistence of students, including Hispanic students, by providing engaging CTE learning opportunities and instruction preparing students for exams leading to industry-recognized certifications.</p>	<ul style="list-style-type: none"> • Department chairs will work with faculty to plan how to prepare students to take exams for industry-recognized certifications. • Faculty and navigators will inform students about the opportunity to complete exams free of charge and share information about the exam preparation course. Navigators will assist students with registering for exams • Students will complete the exam preparation courses and take certification exams. 	<ul style="list-style-type: none"> • Initial plans for exam preparation courses and vouchers will be finalized by December 31, 2024. Expansion plans will be finalized by December 31, 2025. • 200 students will have completed exam preparation courses by June 30, 2025. • 175 students will have taken exams leading to industry-based certifications by June 30, 2025. • A total of 400 students will have completed exam preparation courses over two years by June 30, 2026. • A total of 350 students will have taken exams leading to industry-based certifications over two years by June 30, 2026

PRIORITY 2: Credential attainment non-traditional students

S.M.A.R.T.I.E. Goal: Increase the credential attainment of nontraditional students by 5% over two years. Although this goal focuses on nontraditional students, all CTE students will benefit from the strategies and activities.

Strategy	Activities	Benchm arks
<p>Strategy 1</p> <p>Implement comprehensive CTE advising program, using college and career navigators, to help students develop a clear understanding of academic and career pathways and connect with support services at college and in the community. This strategy will contribute to student persistence and completion of credentials.</p> <p>Provide cultural competency training for college and career navigators to ensure they are equipped to support a diverse student body, including nontraditional students. Training should focus on understanding the challenges faced by different student groups, including nontraditional students, and developing strategies to engage and support all students effectively.</p>	<ul style="list-style-type: none"> • Collaborate with Human Resources Strategic Talent Management to recruit and hire college and career navigators. • Develop onboarding plans, including cultural competency training, and share requirements with college and career navigators. Training will include strategies for recruiting and supporting diverse students. • College and career navigators help prospective and current students, including nontraditional students, understand academic and career pathways and connect with faculty and support services. 	<ul style="list-style-type: none"> • Hire two college and career navigators by September 30, 2024. • College and career navigators complete all onboarding activities and begin working with prospective and current CTE students, including nontraditional students, by December 31, 2024 • College and Career navigators will serve 200 students, by June 30, 2025 thereby increasing the credential attainment of nontraditional students during the first year of implementation. • College and career navigators will serve an additional 300 students, for a total of 500 students over two years by June 30, 2026 thereby continuing to increase the credential attainment of nontraditional students.

Strategy	Activities	Benchm arks
<p>Strategy 2</p> <p>Increase persistence of students, including nontraditional students, by providing engaging CTE learning opportunities and instruction preparing students for exams leading to industry-recognized certifications.</p>	<ul style="list-style-type: none"> • Department chairs will work with faculty to plan how to prepare students to take exams for industry-recognized certifications. • Faculty and navigators will inform students about the opportunity to complete exams free of charge and share information about the exam preparation course. Navigators will assist students with registering for exams • Students will complete the exam preparation courses and take certification exams. 	<ul style="list-style-type: none"> • Initial plans for exam preparation courses and vouchers will be finalized by December 31, 2024. Expansion plans will be finalized by December 31, 2025. • 200 students will have completed exam preparation courses by June 30, 2025. • 175 students will have taken exams leading to industry-based certifications by June 30, 2025. • A total of 400 students will have completed exam preparation courses over two years by June 30, 2026. • A total of 350 students will have taken exams leading to industry-based certifications over two years by June 30, 2026

STRETCH PRIORITY (OPTIONAL):

S.M.A.R.T.I.E. Goal:		
Strategy	Activities	Benchm arks
<p>Strategy 1</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
<p>Strategy 2</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

FUNDING NOTES

In order to accomplish the activities for this component, briefly describe the funding sources the CC plans to use.

- Perkins funding for college and career navigators, and exam preparation instruction and exam fees for industry-based certifications.

- College funding for CTE faculty and academic and student support services.

ADDITIONAL NOTES FOR THIS COMPONENT

- Note 1
- Note 2
- Note 3

PROMISING PRACTICES TO CONSIDER

Data-Driven Instruction and Improvement: Utilize data analytics to closely monitor student performance across the specified accountability indicators. This involves not just tracking overall performance but also disaggregating data by student demographics to identify and address disparities. Tailor instructional strategies and support services based on data insights to improve outcomes for all student groups.

Professional Development for Educators: Invest in ongoing professional development for CTE educators focused on evidence-based instructional strategies, culturally responsive teaching, and the integration of academic and technical skills. Training should also include the use of data to inform instruction and the identification of student needs for targeted interventions.

Integrated Academic and Technical Curriculum: Strengthen the integration of core academic content within CTE programs to support the attainment of academic proficiency. This could include project-based learning that applies academic concepts in real-world CTE contexts, enhancing relevance and understanding for students.

Career Advising and Student Support Services: Expand comprehensive career advising and support services to guide students in making informed decisions about their CTE pathways and future careers. This should include personalized learning plans, mentoring, tutoring, and access to resources for overcoming barriers to success.

Work-Based Learning Opportunities: Increase access to work-based learning experiences, such as internships, job shadowing, and apprenticeships. These opportunities can enhance students' technical skills, provide valuable industry insights, and improve post-program placement outcomes.

Focus on Nontraditional and Special Populations: Implement targeted strategies to encourage participation and success in CTE programs for students from nontraditional backgrounds and special populations. This may involve outreach efforts, support groups, and modifications to program delivery to ensure inclusivity and accessibility.

Component D: Recruiting, Developing, and Retaining CTE Educators

OVERVIEW

Offering high-quality CTE programs requires a skilled instructional workforce. Ideally, all members of your educational team, including secondary teachers, support staff, paraeducators, and guidance counselors, will have the knowledge and training necessary to realize positive student outcomes. You should strongly consider how your community college works to support the recruitment, on-boarding/preparation, retention, and training/professional learning of CTE Teachers/Faculty.

Your stakeholder team were provided with data on current staff demographics and longitudinal, 5-year statistics on staff turnover.

INSTRUCTIONS

Review the five priorities that you identified in your CLNA and select the top two priorities upon which you will focus. List them in the order of importance, along with the corresponding S.M.A.R.T.I.E. goal that you will work to achieve. Consider listing a third priority you might address if you succeed in accomplishing your top two goals.

Note that recruitment and retention, and professional development should be considered as two focus areas. If your CLNA findings did not identify one of these as a priority, consider adding it as your stretch priority. Use the example on page 8 as a guide for this work; you will need one strategic plan for each of the priorities chosen.

PRIORITY 1: Enhanced CTE content knowledge and skills

S.M.A.R.T.I.E. Goal: 95% of faculty will enhance their CTE knowledge and skills by participating in professional development activities related to CTE content areas or maintaining/updating industry-recognized credentials within the two-year funding period. Consequently, all CTE students will benefit from high quality, up-to-date instruction.

Strategy	Activities	Bench marks
<p>Strategy 1</p> <p>Encourage faculty to participate in professional development related to CTE content areas.</p>	<ul style="list-style-type: none"> • Faculty will participate in professional conferences, courses, and membership organizations related to CTE content areas. • Faculty will read research and literature related to CTE content areas. • Faculty will participate in training related to the implementation of new equipment in CTE courses. 	<ul style="list-style-type: none"> • 55% of full-time CTE faculty will have participated in professional conferences, courses, or organizations related to CTE content areas by June 30, 2025. • 75% of full-time CTE faculty will have participated in professional conferences, courses, or organizations related to CTE content areas by June 30, 2026. • 45% of full-time CTE faculty will have read literature related to CTE content areas by June 30, 2025. • 95% of full-time CTE faculty will have read literature related to CTE content areas by June 30, 2026. • 45% of full-time faculty in one program will participate in training related to the implementation of new Perkins-funded equipment in CTE courses. • 75% of full-time faculty in one program will participate in training related to the implementation of new Perkins-funded equipment in CTE courses.
<p>Strategy 2</p> <p>Encourage faculty to maintain or attain new industry-recognized credentials.</p>	<ul style="list-style-type: none"> • CTE faculty will be encouraged to take certification exams to maintain industry-recognized credentials. • CTE faculty will be encouraged to take certification exams to attain new industry-recognized credentials. • CTE faculty will be encouraged to maintain professional licensure. 	<ul style="list-style-type: none"> • 95% of full-time faculty will maintain industry-recognized certifications by June 30, 2025. • 2% of full-time faculty will attain new industry-recognized credentials by June 30, 2025. • 95% of full-time faculty will maintain professional licensure by June 30, 2025.

PRIORITY 2: Enhanced teaching skills

S.M.A.R.T.I.E. Goal: 75% of full-time faculty will enhance their teaching skills and cultural competency by participating in professional development related to pedagogy and diversity, equity, and inclusion over the two-year funding period. Consequently, all CTE students will benefit from high quality, culturally competent instruction.

Strategy	Activities	Bench marks
<p>Strategy 1</p> <p>Encourage faculty to participate in professional development related to pedagogy.</p>	<ul style="list-style-type: none"> • Montgomery College will offer professional development on pedagogy through E-Learning, Innovation, and Teaching Excellence (ELITE). • Faculty will participate in professional development related to pedagogy by attending professional conferences. • Faculty will read research and literature related to pedagogy. 	<ul style="list-style-type: none"> • 55% of full-time CTE faculty will have participated in professional development on pedagogy offered by ELITE by June 30, 2025. 95% of full-time CTE faculty will have participated in professional development on pedagogy offered by ELITE by June 30, 2026. • 45% of full-time CTE faculty will have participated in professional conferences related to pedagogy by June 30, 2025. 75% of full-time CTE faculty will have participated in professional conferences related to pedagogy by June 30, 2026. • 45% of full-time CTE faculty will have read literature related to pedagogy by June 30, 2025. 75% of full-time CTE faculty will have read literature related to pedagogy by June 30, 2026.

Strategy	Activities	Bench marks
<p>Strategy 2</p> <p>Encourage faculty to participate in professional development related to diversity, equity, and inclusion.</p>	<ul style="list-style-type: none"> • Montgomery College will offer professional development on diversity, equity, and inclusion through E-Learning, Innovation, and Teaching Excellence (ELITE). • Faculty will participate in professional development related to diversity, equity, and inclusion by attending professional conferences. • Faculty will read research and literature related to diversity, equity, and inclusion. 	<ul style="list-style-type: none"> • 55% of full-time CTE faculty will have participated in professional development on diversity, equity, and inclusion offered by ELITE by June 30, 2025. 95% of full-time CTE faculty will have participated in professional development on diversity, equity, and inclusion offered by ELITE by June 30, 2026. • 45% of full-time CTE faculty will have participated in professional conferences covering topics related to diversity, equity, and inclusion by June 30, 2025. 75% of full-time CTE faculty will have participated in professional conferences covering topics related to diversity, equity, and inclusion by June 30, 2026. • 45% of full-time CTE faculty will have read literature related to diversity, equity, and inclusion by June 30, 2025. 75% of full-time CTE faculty will have read literature related to diversity, equity, and inclusion by June 30, 2026.

STRETCH PRIORITY (OPTIONAL): <ENTER NAME HERE>

<p>S.M.A.R.T.I.E. Goal: <ENTER S.M.A.R.T.I.E. GOAL HERE></p>		
Strategy	Activities	Bench marks
<p>Strategy 1</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
<p>Strategy 2</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

FUNDING NOTES

In order to accomplish the activities for this component, briefly describe the funding sources the CC plans to use.

- College funding for professional development, membership in CTE organizations, and literature.

ADDITIONAL NOTES FOR THIS COMPONENT

- Note 1
- Note 2
- Note 3

PROMISING PRACTICES TO CONSIDER

Partnerships with Higher Education: Collaborate with universities and community colleges to identify and attract students in relevant fields who may be interested in teaching careers. Offer information sessions and internships focused on CTE education.

Industry Recruitment: Target professionals in high-skill, high-wage, and in-demand sectors for transition into CTE teaching roles. Offer incentives and pathways for industry experts to enter the teaching profession, including alternative certification routes.

Marketing and Outreach: Develop marketing campaigns that highlight the benefits and impacts of being a CTE educator. Use social media, professional networks, and community events to reach potential candidates.

Mentorship Programs: Establish mentorship programs that pair experienced CTE educators with new hires to provide guidance, support, and knowledge transfer during the critical first years

Ongoing Professional Development: Offer regular professional development opportunities focused on the latest industry trends, educational technology, pedagogical strategies, and student engagement techniques.

Industry Experiences: Facilitate opportunities for CTE educators to engage with industry through externships, workshops, and partnerships, allowing them to stay current with the skills and knowledge required in their field.

Communities of Practice: Establish communities of practice where CTE educators can share experiences, resources, and best practices with peers, fostering a culture of continuous improvement and collaboration.

Component E: State Determined Performance Level Attainment

OVERVIEW

The Carl D. Perkins Career and Technical Education Act (commonly referred to as the Perkins Act or Perkins V) aims to increase the quality of career and technical education (CTE) within the United States to help the economy. The purpose of the state-determined performance levels (SDPLs) within the Perkins Act is multi-fold:

Ensure Accountability: These performance levels are designed to ensure that states are accountable for improving the academic and technical skills of students participating in career and technical education (CTE) programs. By setting these levels, states are committed to continuous improvement and are held responsible for achieving specific outcomes.

Promote Continuous Improvement: The performance levels serve as benchmarks for states to assess their progress in enhancing the quality of their CTE programs. This encourages states to constantly evaluate and improve their education and training programs to meet the evolving needs of the workforce.

Enhance State and Local Flexibility: While the Perkins Act sets out national priorities and goals, it also gives states and local education providers considerable flexibility in determining how to meet these goals. The state-determined performance levels allow states to set targets that are ambitious yet attainable, considering their unique economic, demographic, and educational contexts.

Support Student Success: The performance levels focus on key indicators of student success, including graduation rates, academic achievement, and placement in postsecondary education or employment. This ensures that the programs are effectively preparing students for high-skill, high-wage, or in-demand industry sectors and occupations.

Data-Driven Decision Making: By establishing and monitoring these performance levels, states can use data to make informed decisions about how to allocate resources, identify areas for improvement, and implement strategies that best support student achievement and program quality.

Overall, the state-determined performance levels in the Perkins Act are integral to ensuring that career and technical education programs are aligned with state and local economic needs and are effectively preparing students for the challenges of the 21st-century workplace.

INSTRUCTIONS

Review the data on the following table, which details the State of Maryland's SDPLs for each federal performance indicator, the 90% calculation to determine the floor for "meeting" the indicator, and the actual local performance by the school system towards the indicator.

For each indicator where the actual local performance level is less than the 90% performance target, the school system is required to complete a S.M.A.R.T.I.E. goal related to the missed indicator, as well as a strategic plan to address the tasks and expected outcomes. Use the example on page 8 as a guide for this work; you will need one strategic plan for each of the priorities chosen.

TABLE: STATE DETERMINED PERFORMANCE LEVELS AND ACTUAL LOCAL PERFORMANCE

Indicator	Performance Target	Performance Target (90%)	Actual Local Performance
1P1: Post-Secondary Retention and Placement	71.33%	64.20%	71%
2P1: Earned Recognized Post-Secondary Credential	44.40%	39.96%	37%
3P1: Non-Traditional Program Enrollment	24.85%	22.37%	24%

MISSED INDICATOR 1: 2P1 Earned Recognized Post-Secondary Credential

S.M.A.R.T.I.E. Goal: Increase percentage of earned recognized post-secondary credentials by 7% over two years. All CTE students will benefit from the strategies and activities.

Strategy	Activities	Bench marks
<p>Strategy 1</p> <p>Increase student persistence and credential attainment by providing engaging CTE learning opportunities and instruction preparing students for exams leading to industry-recognized certifications.</p>	<ul style="list-style-type: none"> • Department chairs will work with faculty to plan how to prepare students to take exams for industry-recognized certifications. • Faculty and navigators will inform students about the opportunity to complete exams free of charge and share information about the exam preparation course. Navigators will assist students with registering for exams • Students will complete the exam preparation courses and take certification exams. 	<ul style="list-style-type: none"> • Initial plans for exam preparation courses and vouchers will be finalized by December 31, 2024. Expansion plans will be finalized by December 31, 2025. • 200 students will have completed exam preparation courses by June 30, 2025. 400 students will have completed exam preparation courses by June 30, 2026. • 175 students will have taken exams leading to industry-based certifications by June 30, 2025. 350 students will have taken exams leading to industry-based certifications by June 30, 2026

Strategy	Activities	Benchmarks
<p>Strategy 2</p> <p>Increase student persistence and credential attainment by providing engaging CTE courses supported with state-of-the-art technology and instructional supplies and materials, and taught by well-qualified instructors who participate in professional development.</p>	<ul style="list-style-type: none"> • Encourage CTE faculty to participate in professional development related to CTE content areas, pedagogy, and diversity, equity, and inclusion. • Purchase updated instructional equipment for CTE courses. • Purchase instructional supplies and materials for CTE course. 	<ul style="list-style-type: none"> • 55% of full-time CTE faculty will have participated in professional development related to CTE content areas, pedagogy, and diversity, equity, and inclusion by June 30, 2025. 75% of full-time CTE faculty will have participated in professional development related to CTE content areas, pedagogy, and diversity, equity, and inclusion by June 30, 2026. • Each year, instructional equipment will be identified and purchased for CTE programs by December 31, 2024 and December 31, 2025. Faculty will use instructional equipment in courses by June, 30, 2025 and June 30, 2026, respectively. • Each year, instructional supplies and materials will be identified and purchased for CTE programs by December 31, 2024 and December 31, 2025. Faculty will use instructional supplies in courses by June, 30, 2025 and June 30, 2026, respectively.

MISSED INDICATOR 2: <ENTER INDICATOR TITLE HERE>

S.M.A.R.T.I.E. Goal: <ENTER S.M.A.R.T.I.E. GOAL HERE>		
Strategy	Activities	Benchmarks
<p>Strategy 1</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3
<p>Strategy 2</p>	<ul style="list-style-type: none"> • Activity 1 • Activity 2 • Activity 3 	<ul style="list-style-type: none"> • Benchmark 1 • Benchmark 2 • Benchmark 3

Component F: Budget

INSTRUCTIONS

The Carl D. Perkins Act provides nine specific required uses of federal formula funds. After reviewing these required uses in the section below, begin thinking about how you will strategically allocate your federal funds across each of these required uses and to support each of the S.M.A.R.T.I.E. goals detailed in this application (note: you must allocate funding across all nine required uses). Once the funds are allocated across all required uses, determine the funding level needed across the budget categories (e.g., Salaries/Benefits, Contract Services, Equipment, Supplies and Materials, and/or Other). While grantees are required to allocate funds across all nine Perkins categories, there is not a requirement to budget across all of the budget categories.

REQUIRED USES OF PERKINS FUNDING

1. Strengthen the academic and career and technical skills of students participating in CTE programs by strengthening the academic and CTE components of such programs through the integration of academics with CTE programs using a coherent sequence of courses, such as CTE programs of study, to ensure learning in the core academic subjects and CTE subjects.
2. Link CTE at the secondary and postsecondary level, including offering the relevant elements of not less than three CTE programs of study.
3. Provide students with strong experience in and understanding of all aspects of an industry, which may include work-based learning experiences.
4. Develop, improve, or expand the use of technology in CTE
5. Provide professional development programs to teachers, faculty, administrators, and career guidance and academic counselors who are involved in integrated CTE programs
6. Develop and implement evaluations of the CTE programs carried out with funds, including an assessment of how the needs of special populations are being met
7. Initiate, improve, expand, and modernize quality CTE programs, including relevant technology.
8. Provide services and activities that are of sufficient size, scope, and quality to be effective.
9. Provide activities to prepare special populations, including single parents and displaced homemakers who are enrolled in CTE programs, for high-skill, high-wage, or high-demand occupations that will lead to self-sufficiency.

EXAMPLES OF BUDGET ITEM EXPENDITURES

- Salaries / Wages: Administrators, Site Coordinators, Career Counselors, Teachers, etc., as long as the role is directly related to the administration of the CTE program and/or delivery of CTE program instruction.
- Contract Services: Contracted Consultants, Contracted Evaluators, Curriculum Consultants, Counselors, Professional Development Trainers, etc.
- Equipment: Machinery, Furniture, Fixtures, Technology-related Hardware
- Supplies and Materials: General Supplies, Textbooks, Instructional Aids, Instructional Software, Internet Fees-Site License
- Other: Dues and Fees, Approved Conference/Training Fees

Refer to MSDE's full CTE allowability chart for a detailed account of Perkins-related expenditures.

BUDGET ALLOCATION TABLE

Total Formula Award: \$427,279.00

Required Uses of Perkins Funds (See List for Details)	Salaries / Wages	Contract Services	Equipment	Supplies and Materials	Other
1	\$28,258	\$20,000	\$0.00	\$10,107	\$100,000
2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
4	\$0.00	\$0.00	\$50,000	\$0.00	\$0.00
5	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
6	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
7	\$0.00	\$0.00	\$0.00	\$20,000	\$0.00
8	\$177,550	\$0.00	\$0.00	\$0.00	\$8,061
9	\$0.00	\$0.00	\$0.00	\$0.00	\$13,303
Total	\$205,808	\$20,000	\$50,000	\$30,107	\$121,364

FINANCIAL COMPLIANCE WORKSHEET AND BUDGET FORM C-125

Once the funds have been allocated across budget objects and required Perkins expenditures in the table above, transfer this information to the Financial Compliance Worksheet and the Budget Form C-125 for final approval. Links to each are located here: [Budget Forms](#).

Recipient Agency Name	Montgomery College
Revenue Source Name	Perkins V Postsecondary

MARYLAND STATE DEPARTMENT OF EDUCATION
Division of Career and College Readiness
PROPOSED BUDGET
POSTSECONDARY/OTHER RECIPIENTS/AGENCIES

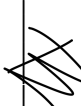
Fiscal Year 2025

Grant Number	
Grant Period	7/1/2024-6/30/2025
Fund Source Code	Federal

USE OF FUNDS	SOURCE OF FUNDS			TOTAL BUDGET
	Federal	State/Local	Other (Specify)	
PERSONNEL				
Fringe Benefits	\$ 49,006.00			\$49,006.00
Salaries	\$ 156,802.00			\$156,802.00
MATERIALS & SUPPLIES				
EQUIPMENT	\$ 20,000.00			\$20,000.00
CONTRACTUAL SERVICES				
Consultants	\$ 20,000.00			\$20,000.00
TRAVEL				
Lodging				\$0.00
Meals				\$0.00
Miles				\$0.00
Registration Fees/Other				\$0.00
OTHER RELATED COSTS				
Child Care				\$0.00
Instructional Costs				\$0.00
Instructional Materials	\$ 100,000.00			\$100,000.00
Mail				\$0.00
Printing	\$ 10,107.00			\$10,107.00
Telephone				\$0.00
Transportation				\$0.00
Tuition				\$0.00
ADMINISTRATION/INDIRECT COSTS				
Administration	\$ 13,303.00			\$13,303.00
Indirect Costs	\$ 8,061.00			\$8,061.00
TOTAL	\$427,279.00	\$0.00	\$0.00	\$427,279.00

Budget Approved by: Daniel Dorsey
 (Signature & Date) FINANCE OFFICER
 Budget proposed ps Revised 2/10

Date: 09/04/2024


 MSDE OFFICIAL

Date: 9/12/2024

POSTSECONDARY FINANCIAL COMPLIANCE WORKSHEET

The total amount for Administrative Costs (Indirect and Direct) may not exceed 5% of the total grant award. The total amount of equipment purchased must be subtracted from the grant in order to determine the maximum amount allowable from which to calculate indirect costs.

Use the following worksheet by putting in the formula award amount (**Cell C5**), the total amount of equipment purchases (**Cell C9**), and the indirect cost rate percent (**Cell B11**). If no equipment is purchased, then leave the cell blank, and if indirect cost is not taken, then leave the cell blank.

Formula Award Amount		\$ 427,279
Total Administrative Cost Allowed	5%	\$ 21,364
Allowable Indirect Cost Calculation		
Total Grant Award		\$ 405,915
Subtract Amount of Equipment Purchases		\$ 50,000
Indirect Cost Subtotal		\$ 355,915
Local Indirect Cost Rate	5%	\$ 8,061
Administrative Cost Calculation		
Indirect Cost Amount Taken		\$ 8,061
Administration Cost Taken		\$ 13,303
Total (Indirect/Direct) Administrative Cost		\$ 21,364
Totals		
Grant Subtotal		\$ 405,915
Total (Indirect/Direct) Administrative Cost		\$ 21,364
Total Grant Award		\$ 427,279
Maintenance of Effort Local/State		
FY 2023 Reported Expenditures <i>(See FY 2023 Annual Financial Report)</i>		\$ 89,291,238
FY 2024 Estimated Expenditures		\$ 89,291,238