

Maryland State Department of Education  
200 West Baltimore Street  
Baltimore, Maryland 21201

Deadline  
May 15, 2024  
No later than 5:00 p.m. EDT

Early Childhood (EC) Plan Template

Local Implementation for Results (LIR)

State Priority Grant

Federal Fiscal Year (FFY) 2024

State Fiscal Year (SFY) 2025

MARYLAND STATE DEPARTMENT OF EDUCATION

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# Plan Cover Page

**Local System / Public Agency**:

**Special Education Director Name**:

**Email Address**:

**Local System FSS Coordinator / Project Manager**:

**Email Address**:

# Local Implementation for Results (LIR) Plan

## strategic imperative: Early Childhood (birth-kindergarten)

Elevating School Readiness through

Natural and Inclusive Practices

Development, Implementation, and Evaluation of Effective IFSPs and IEPs

Cross-Disciplinary Teaming Practices and Family Partnerships

Job-Embedded, Inclusive Professional Learning and Coaching

Evidence Based Intervention Practices (including assessment and progress monitoring)

**Directions:** Engage in the TAP-IT data-informed decision-making process (an evidence-based data analysis and decision-making cycle).

*Build a* ***TEAM***

***ANALYZE*** *data to identify the potential root cause(s) and priority area(s);*

*Develop a* ***PLAN*** *with data-informed goal(s) based on identified priority area(s);*

***IMPLEMENT*** *strategies/evidence-based practices with fidelity in the priority area; and*

***TRACK*** *implementation progress and outcomes.*

Partner with your MSDE DEI/SES liaison to develop your SFY 2025 Access, Equity, and Progress LIR plan.

### TEAM: Local Implementation Team Formation for Strategic Collaboration

Identify the local implementation team including names, titles, e-mail, and phone contact information. Include General Education partners/internal and external stakeholders in the team.

| **Name and Title** | **Phone Number** | **Email Address** |
| --- | --- | --- |
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Additional participants to invite:

How often does the Local Implementation Team meet?

*Remember: Highly Performing Teams meet at least quarterly to review data and modify the plan as appropriate to ensure progress monitoring of benchmark and overarching goal(s).*

### Analyze: Review Trend Data, Determine Root Causes, and Identify Priority Area(s)

Identify prior focus areas within your Birth-Kindergarten System and describe the impact of this work, including changes in infrastructure, professional practices, and child/family outcomes.Click or tap here to enter text.

Identify data points relevant to your system’s priority area(s). Disaggregate data considering the following categories: participation/enrollment data, natural environment/LRE data, race/ethnicity, socioeconomic status (e.g., Medical Assistance eligibility, FARMS eligibility, or other indicators), English Learner status, etc.

* Compare historical disaggregated data to current data
* Attach data

Consider how your current inclusive personnel development activities (hiring and retention of staff, professional learning across service providers/systems/schools, coaching, performance assessment/fidelity) and/or infrastructure (allocation of resources, staffing patterns, use of data, consistent messaging) either support or challenge school readiness for children with disabilities in your system.

Utilize a data analysis strategy (e.g., 5 Whys, Fishbone) to determine and document possible root causes that impact your comprehensive B-K system.

**Summarize your analysis below**

| Data Source and Trend | Root Cause Analysis | Impact on School Readiness |
| --- | --- | --- |
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### Plan: Identify Priority Goal and Strategy/Evidence-Based Practice(s) To Be Implemented

Identify one or more priority goals and the strategy or evidence-based practices to be implemented to elevate school readiness. Goals and activities should serve as a catalyst for the development of a sustainable, integrated system. Goals may target selected schools, regions, programs, or groups of children/students.

|  |  |  |
| --- | --- | --- |
| **GOAL 1** | | |
| **Priority Area(s) addressed in Goal 1:** Natural and Inclusive Practices Development, Implementation, and Evaluation of Effective IFSPs and IEPs  Cross-Disciplinary Teaming Practices and Family Partnerships   Job-Embedded, Inclusive Professional Learning and Coaching  Evidence Based Intervention Practices (including assessment and progress monitoring) | **Federal Accountability Indicator(s) Impact**: | **Identify Root Cause(s) addressed by Goal Statement 1:** |
| **Goal Statement 1.** [Goals must be stated in measurable/quantifiable changes in child/family outcomes and/or provider skills/behaviors with projected timelines for completion.] | | |
| **Strategy/Evidence-Based Practice(s) to implement to make progress towards the goal.** [Strategies/EBPs should address what specifically will be implemented with fidelity to achieve goals by addressing root causes.] | | |

### Implement: Identify Personnel Development and/or Infrastructure Implementation Activities

| Activity | | Who is involved?  (selected school(s), programs, regions, and/or groups of children/students) | When will it happen?  (Month/Year) | What is the projected cost? |
| --- | --- | --- | --- | --- |
|  | Choose a factor. |  |  |  |
|  | Choose a factor. |  |  |  |
|  | Choose a factor. |  |  |  |
|  | Choose a factor. |  |  |  |

### Track: identify benchmarks to measure progress

| **How will it be known that progress is being made? (Benchmark/Outcome)** | **What data will be used to measure progress?** | **How often will benchmark data be collected?** |
| --- | --- | --- |
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### PLAN: Identify Priority Goal and Strategy/Evidence-Based Practice(s) To Be Implemented

Identify one or more priority goals and the strategy or evidence-based practices to be implemented to elevate school readiness. Goals and activities should serve as a catalyst for the development of a sustainable, integrated system. Goals may target selected schools, regions, programs, or groups of children/students.

|  |  |  |
| --- | --- | --- |
| **GOAL 2** | | |
| **Priority Area(s) addressed in Goal 2:**  Natural and Inclusive Practices  Development, Implementation, and Evaluation of Effective IFSPs and IEPs  Cross-Disciplinary Teaming Practices and Family Partnerships   Job-Embedded, Inclusive Professional Learning and Coaching  Evidence Based Intervention Practices (including assessment and progress monitoring) | **Federal Accountability Indicator(s) Impact**: | **Identify Root Cause(s) addressed by Goal Statement 2:** |
| **Goal Statement 2: [**Goals must be stated in measurable/quantifiable changes in child/family outcomes and/or provider skills/behaviors with projected timelines for completion.] | | |
| **Strategy/Evidence-Based Practice(s)** **to implement to make progress towards the goal.** [Strategies/EBPs should address what specifically will be implemented with fidelity to achieve goals by addressing root causes.] | | |

### Implement: Identify Personnel Development and/or Infrastructure Implementation/Activities.

| Activity | | Who is involved?  (Selected school(s), programs, regions, and/or groups of children/students) | When will it happen?  Month/Year | What is the projected cost? | |
| --- | --- | --- | --- | --- | --- |
|  | Choose a factor. |  |  | |  |
|  | Choose a factor. |  |  | |  |
|  | Choose a factor. |  |  | |  |
|  | Choose a factor. |  |  | |  |

### Track: Identify Benchmarks to Measure Progress

|  |  |  |
| --- | --- | --- |
| How will it be known that progress is being made? (Benchmark/Outcome) | What data will be used to measure progress? | How often will benchmark data be collected? |
|  |  |  |
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# Reporting Requirements

**Interim and Final Progress Reports** must contain a detailed status of implementation, expenditures, and related benchmark data aligned to **each goal.** Please include information that highlights the **reinforcement and sustainability** of your B-K System.

Include date(s) and methods to communicate LIR Plan and progress within inclusive communities (across school/system/community partners).

| **Date** | **How** | **Who** |
| --- | --- | --- |
| January 31, 2025 |  |  |
| January 31, 2026 |  |  |
| November 30, 2026 |  |  |

# LEA Signatures Required for Submission

Local Director of Special Education Signature Date

Local Lead Agency Head/Director Signature Date

Preschool Special Education Coordinator Signature Date

## MSDE, DEI/SES Approvals

MSDE, DEI/SES, Early Childhood Liaison Signature Date

MSDE, DEI/SES, Fiscal Grants Liaison Signature Date

# Rubric

A Review Committee composed of programmatic and fiscal representatives from the MSDE, DEI/SES will assign numerical scores to each plan proposal based on the criteria on the scoring rubric. Plan Proposals must receive a cut score of 35 to be considered for funding.

## Implementation Team (10 total points)

|  |  |  |
| --- | --- | --- |
| **Exemplary  9-10 points** | **Meets Standard  7-8 points** | **Does Not Meet Standard  0-6 points** |
| There is a clear and robust management plan to ensure successful completion of the project. Highly qualified key personnel have been identified and have experience in conducting the activities and achieving the proposed outcomes. The roles and responsibilities of all key personnel are directly aligned to the proposed activities. Evaluation of the project activities and goals is an important part of the management plan presented. | There is a management plan to ensure execution and completion of the project. Qualified key personnel have been identified to provide oversight. Roles and responsibilities of key personnel are directly aligned to the activities and strategy. Program evaluation is an integral part of the management plan. | There is a limited management plan. Key personnel have been identified to provide oversight. Roles and responsibilities of key personnel are not aligned to the activities and/or strategy. Program evaluation is only loosely addressed in the management plan. |

## Review Trend Data, Determine Root Causes, and Identify Priority Area(s) (10 total points)

|  |  |  |
| --- | --- | --- |
| **Exemplary  9-10 points** | **Meets Standard  7-8 points** | **Does Not Meet Standard  0-6 points** |
| The plan demonstrates a compelling and urgent need supported by evidence from the field and data within Maryland. Historically underserved groups are included in the needs assessment. The applicant has a demonstrated a history of experience and sustained positive outcomes. | The plan demonstrates a need for the proposed activities and provides some data but may not be directly related to the need. Either research or local data may be provided but may not address historically underserved groups. The applicant has experience and reports positive outcomes. | The stated need is not clearly defined, and data is not clearly related to the need. The plan has not committed to including historically underserved groups. The evidence of impact is weak. |

## Priority Goal(s) and Strategies/Evidence-Based Practice(s) (20 points)

|  |  |  |
| --- | --- | --- |
| **Exemplary  13-20 points** | **Meets Standard  7-12 points** | **Does Not Meet Standard  0-6 points** |
| Plan goals are clearly stated, ambitious and attainable. There is a direct and robust alignment to the purpose and intent of the strategy. Clear milestones are provided that measure progress towards meeting the goal(s). All goals and objectives are measurable, having a clear alignment with the root cause factor(s) or need identified. | Plan goals are clear and measurable. Program goals align with the purpose and intent of the strategy. Milestones are provided that measure progress towards meeting the goal(s). | Plan goals are stated, but they are not measurable. There is a not a clear alignment to the strategy selected. Milestones do not measure progress towards the goal(s). |

## Benchmarks to Measure Progress (10 points)

|  |  |  |
| --- | --- | --- |
| **Exemplary 9-10 points** | **Meets Standard  7-8 points** | **Does Not Meet Standard  0-6 points** |
| There is a clear plan for how the applicant will measure the success of the program. There are clear benchmark measures that align to the program requirements and goals. | There is a plan for how the applicant will measure the success of the program. There are benchmark measures that loosely align to the program requirements and goals. | There is not a clear plan for how the applicant will measure the success of the program. Limited benchmark measures that do not align with program requirements and goals. |

## Budget (10 points)

|  |  |  |
| --- | --- | --- |
| **Exemplary 9-10 points** | **Meets Standard 7-8 points** | **Does Not Meet Standard 0-6 points** |
| The budget directly reflects plan activities and includes sufficient resources for successful execution within the proposed timeline. Justification has been provided for all expenses. There is a clear explanation of costs and demonstrates cost-effectiveness. All line items contain the calculations. | The budget reflects most planned activities. Justification has been provided for most expenses. There is a clear explanation of costs and demonstrates cost-effectiveness. Most line items contain the calculations used to derive the expected cost. There may be a few mathematical errors. | The budget reflects some plan activities and/or includes erroneous costs. Some line items are missing the calculations used to derive the expected cost. Some line items may not be justified for implementation of the proposal. |